



**Tulsa Community College
Regular Meeting of the Board of Regents**

MINUTES

The regular meeting of the Board of Regents of Tulsa Community College was held on **January 21, 2021, at 3:00 p.m. at the Southeast Campus VanTrease Performing Arts Center for Education.**

Board Members Present: James Beavers, Paul Cornell, Caron Lawhorn, Samuel Combs, William McKamey, and Wesley Mitchell

Board Members Absent: Ronald Looney

Others Present: Senior Strategy Advisor to the President
 Executive Assistant for the Board
 College Administrators
 College Legal Counsel
 Faculty
 Staff

CALL TO ORDER

Chairperson Mitchell called the meeting to order at 3:04 p.m.

Lindsay White, Senior Strategy Advisor to the President, confirmed compliance with the Open Meetings Act.

ROLL CALL

The assistant called the roll and the meeting proceeded with a quorum.

APPROVAL OF THE MINUTES

A **motion** was made by Regent Lawhorn and seconded by Regent Cornell to approve the minutes for the regular meeting of the Tulsa Community College Board of Regents held on Thursday, November 19, 2020 as presented. The Chair called for a vote. **Motion carried by unanimously voice vote.**

CARRYOVER ITEMS

There were no carryover items.

ACADEMIC AFFAIRS AND STUDENT SUCCESS COMMITTEE REPORT

Presented by Regent Combs

1. Overview of Committee Meeting Topics

Regent Combs apprised the board of meeting topics discussed in the committee meeting on January 14.

- The introduction of Eunice Tarver as the Vice President of Student Success and Equity.
- A spring semester status update from Dr. Sivadon
 - TCC will move to classroom setting as much as possible.

2. Recommendation for Approval of Changes in Academic Programs

The Committee recommended approval of the following curriculum changes:

- Radiography AAS – Modify Program

(Attachment: [Curriculum Changes](#))

A **motion** was made by the Academic Affairs and Student Success Committee to approve changes in academic programs. No second was needed. **Motion carried unanimously by voice vote.**

2. Recommendation for Approval of Changes in Current Academic Services Fees and the Addition of New Fees

Tulsa Community College is authorized by House Bill No. 1748 to establish or increase academic services fees at our institution with the approval of the College governing board and to recommend to the Oklahoma State Regents for Higher Education such fees as long as the fees do not exceed the actual cost of the academic services provided by the institution.

The Academic Affairs and Student Success Committee recommended changes in current fees and the addition of new fees as follow:

- Dental Hygiene Lab Fee
 - Removal of Fee

- Courses: DHYG 1013
- Nursing Testing Fee
 - New Fee, \$40.10
 - Courses: NURS 1113, 2213, 2243, 2244, 1212, 2352

A correction was noted that the course number that is referenced on the agenda as NURS 2244 is incorrect; the correct course number is NURS 2444.

A **motion** was made by the Academic Affairs and Student Success Committee to approve changes in current academic services fees and the addition of new fees as amended. No second was needed. **Motion carried unanimously by voice vote.**

PERSONNEL REPORT

Presented by Lindsay White, Senior Strategy Advisor to the President

1. Introductions of Recently Appointed Staff

None

2. Consent Agenda

The personnel consent agenda was submitted for approval.

- Appointments of full-time faculty and full-time professional staff at a pay grade 18 and above made since the last meeting of the Board of Regents of Tulsa Community College.
- Retirements of full-time faculty and full-time professional staff submitted since the last meeting of the Board of Regents of Tulsa Community College.
- Resignations of full-time faculty and professional employees submitted since the last meeting of the Board of Regents of Tulsa Community College.

A **motion** was made by Regent Combs and seconded by Regent McKamey to approve the personnel consent agenda. The Chair called for a vote. **Motion carried unanimously by voice vote.**

[\(Attachment: Consent Agenda\)](#)

FACILITIES & SAFETY COMMITTEE REPORT

Presented by Regent McKamey

1. Overview of Committee Meeting Topics

Regent McKamey apprised the board of meeting topics discussed in the committee meeting on January 14.

- Major Projects Update
 - Former Child Development Center (CDC) at West Campus is being remodeled into several allied health laboratories for the Cardiovascular Technology program and the Diagnostic Medical Sonography program. Completion by Fall 2021 semester is the goal.
 - Reviewed proposed plan for the Metro Campus Student Success Center, which will be located in the academic building. Construction scheduled to begin this summer with opening by Spring 2022.
 - Plans for the Northeast Campus Student Success Center also discussed with a similar construction timeline upon project approval.
 - Projects are dependent on budget availability.
- Year-end Safety Review
 - COVID-19 activities and expenditures
 - Marketing materials and signage
 - Numerous updates to campus facility operations
- Michael Siftar gave an overview of the Major Projects Dashboard.
 - Northeast Campus mini-market is complete and open. It is located on the first floor of the student union and includes fresh food, a microwave space, and beverages. The cafeteria is closed. There are now two mini-markets in the academic building and the student union building.
 - Vendors toured the former CDC at West Campus.
 - Meeting with Student Affairs leadership to discuss and review the floorplan for the Metro Campus Student Success Center.
 - Accelerating conversations about how to fund deferred maintenance initiatives and evaluating priorities.
 - In reference to the handout, air handlers are replacements for the most part. The sprinkler system is an addition.

[\(Handout: Major Projects Dashboard\)](#)

COMMUNITY RELATIONS COMMITTEE REPORT

Presented by Regent Cornell

1. Overview of Committee Meeting Topics

Regent Cornell apprised the board of meeting topics discussed in the committee meeting on January 14.

- Legislative Update
 - Federal:
 - The CARES II Act budget increased by 50%.
 - Changes to Pell and FASFA to streamline the process favorable to applicants. Second Chance Pell reinstated for 2023-24.
 - AACC requesting additional stimulus dollars, job training initiatives, and adoption of the Dream Act.
 - State:
 - Board of Equalization met and does not anticipate a revenue failure for this fiscal year due to federal stimulus dollars. Fiscal year 2022 currently unknown.
 - House and Senate has started budget discussions.
 - Tracking 110 bills that have been filed.
 - The open meetings laws are up for legislative discussion and possible changes due to the pandemic.
- External Affairs
 - Enrollment strategies
- TCC Foundation Update
 - Annual campaign: currently at \$233,000 of the \$275,000 goal

FINANCE, RISK AND AUDIT COMMITTEE REPORT

Presented by Regent Cornell

1. Purchase Item Agreements over \$50,000

1.1 Software Licensing

Authorization was requested for software licensing agreements with Digital Architecture, Inc. (Lakeland, FL) in the amount of \$65,951. This amount includes Curriculum curriculum management software, Explorer transfer software, and Acalog academic catalog software. All three software programs are provided as annual licenses, which are not subject to competitive bidding. The purchases will be funded from general budget.

A **motion** was made by the Finance, Risk & Audit Committee to approve the purchase of software licensing. No second was needed. **Motion carried unanimously by voice vote.**

1.2 Computer Services

Authorization was requested to renew an agreement with Pinnacle Business Systems, Inc. (Edmond, OK) in the amount of \$70,884 to provide offsite data backup and storage services of enterprise data. As a service, this purchase

is not subject to competitive bidding. The purchase will be funded from general budget.

A **motion** was made by the Finance, Risk & Audit Committee to approve the purchase of computer services. No second was needed. **Motion carried unanimously by voice vote.**

1.3 Computer Services

Authorization was requested to renew an agreement with True Digital Security, Inc. (Orlando, FL) in the amount of \$75,641 to provide network security and training services. As a service, this purchase is not subject to competitive bidding, but is being purchased under Oklahoma State Regents for Higher Education (OSRHE) OneNet contract C2020-3. The purchase will be funded from general budget.

A **motion** was made by the Finance, Risk & Audit Committee to approve the purchase of computer services. No second was needed. **Motion carried unanimously by voice vote.**

2. **Monthly Financial Report for December 2020**

Chief Financial Officer, Mark McMullen, presented an overview of October revenues, expenses, cash management and accounts receivables.

- Revenues: above budget due to better-than-expected enrollment numbers being offset by slow down of state appropriation receipts. Local appropriations remain strong. Will continue to monitor for next fiscal year.
- Expenses: trending below budget reflected in capital spend and auxiliary spend. E&G spend tracking on par.
- Cash and Accounts Receivable: reserves trending above requirement

The Finance, Risk & Audit Committee recommended approval of the monthly financial report for December 2020 as presented.

A **motion** was made by the Finance, Risk & Audit Committee to approve the monthly financial report for December 2020. No second was needed. **Motion carried unanimously by voice vote.**

(Attachment: [Financials December 2020](#))

(Handout: [Financial Dashboard for December 2020](#))

NEW BUSINESS

[Pursuant to Title 25 Oklahoma Statutes, Section 311(A)(9), "...any matter not known about or which could not have been reasonably foreseen prior to the time of posting." 24 hours prior to meeting]

There was none.

PERSONS WHO DESIRE TO COME BEFORE THE BOARD

Any person who desires to come before the Board shall notify the board chair or his or her designee in writing or electronically at least twelve (12) hours before the meeting begins. The notification must advise the chair of the nature and subject matter of their remarks and may be delivered to the president's office. All persons shall be limited to a presentation of not more than two minutes.

There were none.

PRESIDENT'S REPORT

Presented by Lindsay White and Nicole Burgin, Media Relations Manager on behalf of President Goodson

1. Overview of President's Highlights

Ms. Burgin highlighted the following taken from the President's Highlights.

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- December 2020 Commencement
- Flourish Tulsa Helping Immigrants Find Jobs in the U.S.
- Centers for Workforce Excellence Certified
- TCC Employees Receive Awards from OACC

[\(Handout: President's Highlights\)](#)

2. Comments on Previous Agenda Items

Ms. White mentioned several noteworthy topics.

- TCC Employees Receive Awards form OACC – acknowledge recipients of the award.
- New TCC Nursing Grads Heading to the Frontlines
- TCC Announces Pilot Expansion with TPS and BAPS

EXECUTIVE SESSION

[Proposed vote to go into executive session Pursuant to Title 25 Oklahoma Statutes, Section 307(B)(4), for confidential communications between a public body and its attorneys concerning pending litigation, investigations, claims or actions.]

There was no need for an Executive Session.

ADJOURNMENT

The next meeting of the Tulsa Community College Board of Regents will be on Thursday, February 18, 2021 at 3:00 at the Southeast Campus Performing Arts Center for Education, 10300 E 81st Street, Tulsa, OK.

The meeting adjourned at 3:44 p.m.

Respectfully submitted,

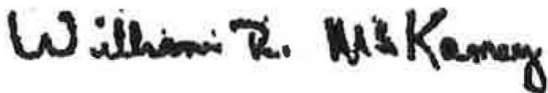


Leigh B. Goodson
President & CEO



Wesley Mitchell, Chair
Board of Regents

ATTEST:



William McKamey, Secretary
Board of Regents

CURRICULUM VOTING ITEMS 2020-2021

Radiography AAS	Modify Program	Deleting RADT 1222 from the curriculum and renumbering clinical education courses. Reduced the number of hours from 69-67.
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Tulsa Community College is authorized by House Bill No. 1748 to establish or increase academic services fees at our institution with the approval of the College governing board and to recommend to the Oklahoma State Regents for Higher Education such fees as long as the fees do not exceed the actual cost of the academic services provided by the institution.

Title 70, O. S. § 3218.10, authorizes governing boards of institutions within The State System to establish academic services fees at their respective institutions, with the approval of the State Regents, which may be required in addition to resident and nonresident tuition and mandatory fees. Such fees shall not exceed the actual costs of the academic services provided by the institution and may include, but shall not be limited to, special instruction, testing, and provision of laboratory supplies and materials. It is the intent of the Legislature that the State Regents maintain information on established mandatory fees authorized in Title 70, O. S§ 3218.8 and 3218.9 and on the academic services fees authorized in this section. The information shall include, but shall not be limited to, the basis for the amount of the fee, the amount of total revenue to be Oklahoma State Regents for Higher Education 56 collected from the fee, and the use of the revenue collected.

The following words or terms, shall have the following meaning, unless the concept clearly indicates otherwise.

1. Fees. Those fees assessed students in addition to resident and nonresident tuition as a condition of enrollment.

a. **Academic Services Fees**-Fees assessed certain students as a condition of enrollment and as a condition of academic recognition for completion of prescribed courses. Such fees are assessed students receiving certain courses of instruction or certain academic services as designated by the institution and shall not exceed the actual costs of the course of instruction or the academic services provided by the institution. These Oklahoma State Regents for Higher Education 57 services may include, but shall not be limited to, special instruction, testing, and provision of laboratory supplies and materials.

The office of the Chief Academic Officer recommends the following changes in academic service fees.

Name of Fee	Type of Fee	Course Number(s)	Assessed	New Fee	Fee \$ Current	Fee \$ Proposed	Fee \$ Change	Fee % Change	New Revenue FY21	Total Revenue FY21	Consequences if fee is not approved:	Comments:
Dental Hygiene Lab Fee	Classroom/Laboratory Supply and Material Fee	DHYG 1013	Per Course	No	20.00	0.00	-20.00	100%	-280	-280		This is the removal of a fee. Course is changing to a lecture only course and the lab is being eliminated.
Nursing Testing Fee	Testing-Clinical Service Fee	NURS 1113 Adult Health I NURS 2213 Adult Health II NURS 2243 Adult Health III NURS 2244 Adult Health IV NURS 1212 Career Mobility I NURS 2352 Career Mobility II	Per Course	Yes	0.00	40.10	40.10	100%	25,063	25,063	College would absorb cost.	ExamSoft essential solution and Examplify allows for secure computer testing without the use of Wi-Fi during the testing process. Also, provides organization, analysis, and ability to link exam questions to SLOs and PLOs and integrates with LMS. This will allow faculty and students the ability to assess achievement of program outcomes across the curriculum. The program allows students to get detailed feedback to improve their performance. It provides a level of test security with ExamID. Also, provides the students with the ability to answer questions types similar to those on the licensure exam and to practice the functionality of computer testing (like the licensure exam) throughout the nursing program.

ADDENDUM FOR PERSONNEL CONSENT ITEMS:

Items listed under Personnel Consent Items will be approved by one motion without discussion. If discussion on an item is desired, the item will be removed from the "Consent Agenda" and considered separately at the request of a Board member.

APPOINTMENT:

Ryan McCulloch, Assistant Controller
Comptroller & CFO
Conference Center
December 7, 2020

Salary: \$ 71,000

Ryan has earned his Bachelor of Business Administration in Accounting from Northeastern State University and his Bachelor of Science in Human Environmental Sciences from Oklahoma State University. Ryan has four years of audit accounting experience.

RETIREMENT:

None.

RESIGNATIONS:

Dusti Sloan, Associate Professor, Biology
Science & Mathematics
Southeast Campus

May 28, 2021

Howard Vogel, Instructor, Chemistry
Science & Mathematics
Metro Campus

December 31, 2020

TULSA COMMUNITY COLLEGE
FINANCIAL REPORT
MONTH ENDING DECEMBER 2020

TULSA COMMUNITY COLLEGE
STATEMENT OF REVENUE AND EXPENDITURES COMPARISON
FOR THE PERIOD ENDING DECEMBER 31, 2020 AND DECEMBER 31, 2019
DECEMBER FY21 **DECEMBER FY20**

	DECEMBER FY21			DECEMBER FY20			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
Revenue								
Education & General								
State Appropriations	\$ 29,708,507	\$ 14,908,264	50.2%	\$ 30,687,987	\$ 17,134,848	55.8%	\$ (2,226,584)	-13.0%
Revolving Fund	2,675,650	1,710,264	63.9%	2,443,055	2,104,859	86.2%	(394,596)	-18.7%
Resident Tuition	29,071,159	26,810,759	92.2%	31,303,381	27,070,296	86.5%	(259,537)	-1.0%
Non-Resident Tuition	2,182,170	1,940,683	88.9%	2,389,331	2,095,354	87.7%	(154,671)	-7.4%
Student Fees	5,645,108	6,498,528	115.1%	6,370,948	5,454,587	85.6%	1,043,941	19.1%
Local Appropriations	44,000,000	18,200,000	41.4%	44,331,250	16,800,000	37.9%	1,400,000	8.3%
Federal Stimulus Funds - CARES	8,371,556	7,149,105	85.4%	-	-	0.0%	7,149,105	100.0%
Total	\$ 121,654,150	\$ 77,217,603	63.5%	\$ 117,525,952	\$ 70,659,944	60.1%	\$ 6,557,659	9.3%
Auxiliary Enterprises								
Campus Store	\$ 550,000	\$ 186,649	33.9%	\$ 575,000	\$ 77,000	13.4%	\$ 109,649	142.4%
Student Activities	2,200,000	1,818,372	82.7%	2,433,000	1,748,871	71.9%	69,502	4.0%
Other Auxiliary Enterprises	4,260,000	2,315,224	54.3%	5,650,750	3,738,144	66.2%	(1,422,921)	-38.1%
Total	\$ 7,010,000	\$ 4,320,245	61.6%	\$ 8,658,750	\$ 5,564,015	64.3%	\$ (1,243,770)	-22.4%
Restricted								
Institutional Grants	\$ 4,630,000	\$ 1,641,132	35.4%	\$ 5,939,000	\$ 2,812,223	47.4%	\$ (1,171,091)	-41.6%
State Student Grants	5,200,000	1,518,491	29.2%	4,092,000	1,593,944	39.0%	(75,453)	-4.7%
Total	\$ 9,830,000	\$ 3,159,623	32.1%	\$ 10,031,000	\$ 4,406,167	43.9%	\$ (1,246,544)	-28.3%
Capital								
Construction - State (295)	\$ 1,400,000	\$ 687,402	49.1%	\$ 2,075,000	\$ 766,812	37.0%	\$ (79,410)	-10.4%
Construction - Non State (483)	6,000,000	997,554	16.6%	13,000,000	6,599,815	50.8%	(5,602,261)	-84.9%
Total	\$ 7,400,000	\$ 1,684,956	22.8%	\$ 15,075,000	\$ 7,366,627	48.9%	\$ (5,681,671)	-77.1%
TOTAL REVENUE	\$ 145,894,150	\$ 86,382,427	59.2%	\$ 151,290,702	\$ 87,996,753	58.2%	\$ (1,614,326)	-1.8%
Expenditures								
Education & General								
Instruction	\$ 47,151,755	20,863,903	45.9%	\$ 48,696,335	\$ 20,449,562	42.0%	\$ 414,341	2.0%
Public Service	662,320	62,893	9.5%	689,779	58,538	8.5%	4,355	7.4%
Academic Support	18,253,728	7,642,400	40.2%	20,291,648	8,475,962	41.8%	(833,562)	-9.8%
Student Services	12,106,048	5,412,121	42.1%	11,691,336	4,819,827	41.2%	592,295	12.3%
Institutional Support	12,839,085	7,544,685	58.0%	12,795,834	8,017,431	62.7%	(472,745)	-5.9%
Operation/ Maintenance of Plant	16,843,165	8,564,120	50.4%	15,760,627	8,133,143	51.6%	430,977	5.3%
Tuition Waivers	4,400,000	2,256,960	51.3%	4,400,000	2,205,065	50.1%	51,895	2.4%
Scholarships	10,381,410	6,700,358	64.5%	5,100,000	2,565,624	50.3%	4,134,734	161.2%
Total	\$ 122,637,510	\$ 59,047,441	48.1%	\$ 119,425,559	\$ 54,725,152	45.8%	\$ 4,322,289	7.9%
Auxiliary Enterprises								
Campus Store	\$ 130,500	\$ 85,153	65.3%	\$ 131,250	\$ 65,620	50.0%	\$ 19,533	29.8%
Student Activities	3,875,000	1,110,179	28.6%	4,513,000	1,393,685	30.9%	(283,505)	-20.3%
Other Auxiliary Enterprises	7,004,500	1,107,423	15.8%	8,310,750	2,677,995	32.2%	(1,570,572)	-58.6%
Total	\$ 11,010,000	\$ 2,302,756	20.9%	\$ 12,955,000	\$ 4,137,300	31.9%	\$ (1,834,545)	-44.3%
Restricted								
Institutional Grants	\$ 4,630,000	\$ 1,720,051	37.2%	\$ 5,939,000	\$ 2,794,342	47.1%	\$ (1,074,291)	-38.4%
State Student Grants	5,200,000	1,605,677	30.9%	4,092,000	1,632,660	39.9%	(26,983)	-1.7%
Total	\$ 9,830,000	\$ 3,325,728	33.8%	\$ 10,031,000	\$ 4,427,001	44.1%	\$ (1,101,273)	-24.9%
Capital								
Construction - State (295)	\$ 1,400,000	\$ 714,843	51.1%	\$ 2,075,000	\$ 750,063	36.1%	\$ (35,220)	-4.7%
Construction - Non State (483)	6,000,000	983,282	16.4%	13,000,000	6,151,677	47.3%	(5,168,395)	-84.0%
Total	\$ 7,400,000	\$ 1,698,125	22.9%	\$ 15,075,000	\$ 6,901,740	45.8%	\$ (5,203,615)	-75.4%
TOTAL EXPENDITURES	\$ 150,877,510	\$ 66,374,050	44.0%	\$ 157,486,559	\$ 70,191,194	44.6%	\$ (3,817,143)	-5.4%

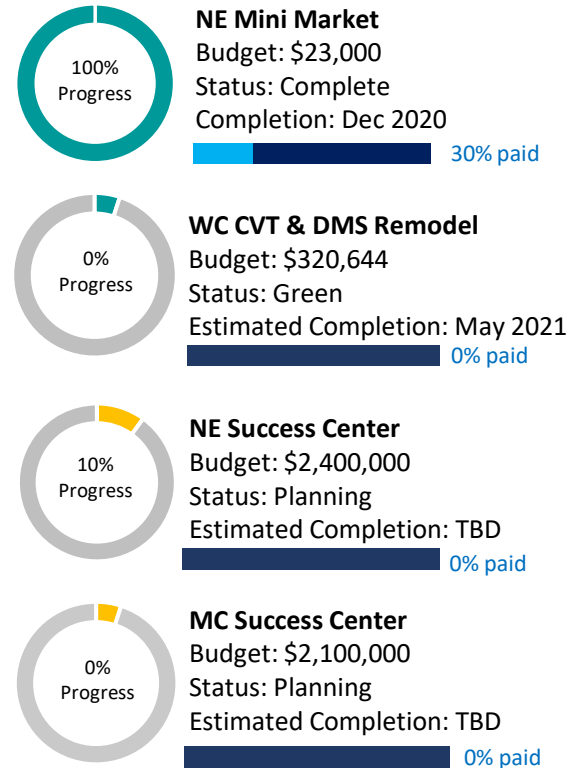
TULSA COMMUNITY COLLEGE
EXPENDITURE SUMMARY BY CATEGORY
FOR THE PERIOD ENDING DECEMBER 31, 2020 AND DECEMBER 31, 2019

	DECEMBER FY 21			DECEMBER FY20			\$ Change	Percent Change
	Budget	Year to date	Percent of Budget	Budget	Year to date	Percent of Budget		
EDUCATION AND GENERAL								
Salaries & Wages								
Faculty	\$ 19,272,076	\$ 8,012,561	41.6%	\$ 19,704,985	\$ 7,909,732	40.1%	\$ 102,829	1.3%
Adjunct Faculty	10,100,000	5,577,435	55.2%	10,100,000	5,086,559	50.4%	490,876	9.7%
Professional	12,533,836	5,907,249	47.1%	11,847,285	5,739,176	48.4%	168,073	2.9%
Classified Exempt	3,258,316	1,585,325	48.7%	5,315,122	1,546,902	29.1%	38,423	2.5%
Classified Hourly	16,551,705	7,671,765	46.4%	16,831,220	8,046,150	47.8%	(374,385)	-4.7%
TOTAL	\$ 61,715,933	\$ 28,754,335	46.6%	\$ 63,798,612	\$ 28,328,518	44.4%	\$ 425,817	1.5%
Staff Benefits	\$ 24,187,667	\$ 11,579,811	47.9%	\$ 23,074,448	\$ 10,785,552	46.7%	794,259	7.4%
Professional Services	2,474,350	1,160,746	46.9%	2,783,700	1,348,877	48.5%	(188,132)	-13.9%
Operating Services	15,830,539	6,685,762	42.2%	17,107,400	7,650,637	44.7%	(964,876)	-12.6%
Travel	567,950	20,749	3.7%	586,400	227,224	38.7%	(206,476)	-90.9%
Utilities	1,700,000	546,240	32.1%	1,700,000	735,401	43.3%	(189,161)	-25.7%
Tuition Waivers	4,400,000	2,256,960	51.3%	4,400,000	2,205,065	50.1%	51,895	2.4%
Scholarships	10,381,411	6,700,358	64.5%	5,100,000	2,565,624	50.3%	4,134,734	161.2%
Furniture & Equipment	1,379,660	1,342,481	97.3%	875,000	878,252	100.4%	464,229	52.9%
TOTAL	\$ 122,637,510	\$ 59,047,441	48.1%	\$ 119,425,560	\$ 54,725,152	45.8%	\$ 4,322,289	7.9%
CAMPUS STORE								
Bond Principal and Expense	131,000	85,153	65.0%	131,250	65,620	50.0%	19,533	29.8%
TOTAL	\$ 131,000	\$ 85,153	65.0%	\$ 131,250	\$ 65,620	50.0%	\$ 19,533	29.8%
STUDENT ACTIVITIES								
Salaries & Wages								
Professional	\$ 280,000	\$ 138,775	49.6%	\$ 241,000	\$ 129,588	53.8%	\$ 9,187	7.1%
Classified Hourly	1,100,000	479,414	43.6%	1,150,000	508,908	44.3%	(29,494)	-5.8%
Total Salaries & Wages	\$ 1,380,000	\$ 618,189	44.8%	\$ 1,391,000	\$ 638,496	45.9%	\$ (20,307)	-3.2%
Staff Benefits	\$ 575,000	\$ 263,884	45.9%	\$ 592,000	\$ 243,621	41.2%	\$ 20,263	8.3%
Professional Services	150,000	97,630	65.1%	85,000	112,719	132.6%	(15,089)	-13.4%
Operating Services	525,000	124,479	23.7%	545,000	277,207	50.9%	(152,728)	-55.1%
Travel	50,000	47	0.1%	70,000	19,588	28.0%	(19,540)	-99.8%
Furniture & Equipment	1,195,000	5,950	0.5%	1,780,000	102,054	5.7%	(96,104)	-94.2%
Items for Resale	-	-	0.0%	50,000	-	0.0%	-	0.0%
TOTAL	\$ 3,875,000	\$ 1,110,179	28.6%	\$ 4,513,000	\$ 1,393,685	30.9%	\$ (283,505)	-20.3%
OTHER AUXILIARY ENTERPRISES								
Salaries & Wages								
Professional	\$ 125,000	\$ 80,943	64.8%	\$ 70,000	\$ 31,501	45.0%	\$ 49,441	157.0%
Adjunct Faculty	300,000	61,254	20.4%	200,000	154,937	77.5%	(93,683)	-60.5%
Classified Hourly	275,000	92,729	33.7%	300,000	111,876	37.3%	(19,148)	-17.1%
Total Salaries & Wages	\$ 700,000	\$ 234,925	33.6%	\$ 570,000	\$ 298,315	52.3%	\$ (63,389)	-21.2%
Staff Benefits	\$ 125,000	\$ 54,012	43.2%	\$ 100,000	\$ 40,279	40.3%	\$ 13,733	34.1%
Professional Services	550,000	66,890	12.2%	500,000	408,420	81.7%	(341,530)	-83.6%
Operating Services	2,300,000	447,536	19.5%	2,500,000	1,024,050	41.0%	(576,514)	-56.3%
Travel	60,000	2,338	3.9%	100,000	29,613	29.6%	(27,275)	-92.1%
Utilities	650,000	217,136	33.4%	650,000	299,431	46.1%	(82,294)	-27.5%
Scholarship & Refunds	40,000	1,556	3.9%	10,000	5,735	57.4%	(4,179)	-72.9%
Bond Principal and Expense	969,000	76,167	7.9%	1,115,000	478,471	42.9%	(402,304)	-84.1%
Furniture & Equipment	1,479,500	6,863	0.5%	2,764,750	93,682	3.4%	(86,819)	-92.7%
Items for Resale	-	-	0.0%	1,000	-	0.0%	-	0.0%
TOTAL	\$ 6,873,500	\$ 1,107,423	16.1%	\$ 8,310,750	\$ 2,677,995	32.2%	\$ (1,570,572)	-58.6%
CAPITAL								
Construction - State (295)	\$ 1,400,000	\$ 714,843	51.1%	\$ 2,075,000	\$ 750,063	36.1%	\$ (35,220)	-4.7%
Construction - Non State (483)	6,000,000	983,282	16.4%	13,000,000	6,151,677	47.3%	(5,168,395)	-84.0%
TOTAL	\$ 7,400,000	\$ 1,698,125	22.9%	\$ 15,075,000	\$ 6,901,740	45.8%	\$ (5,203,615)	-75.4%

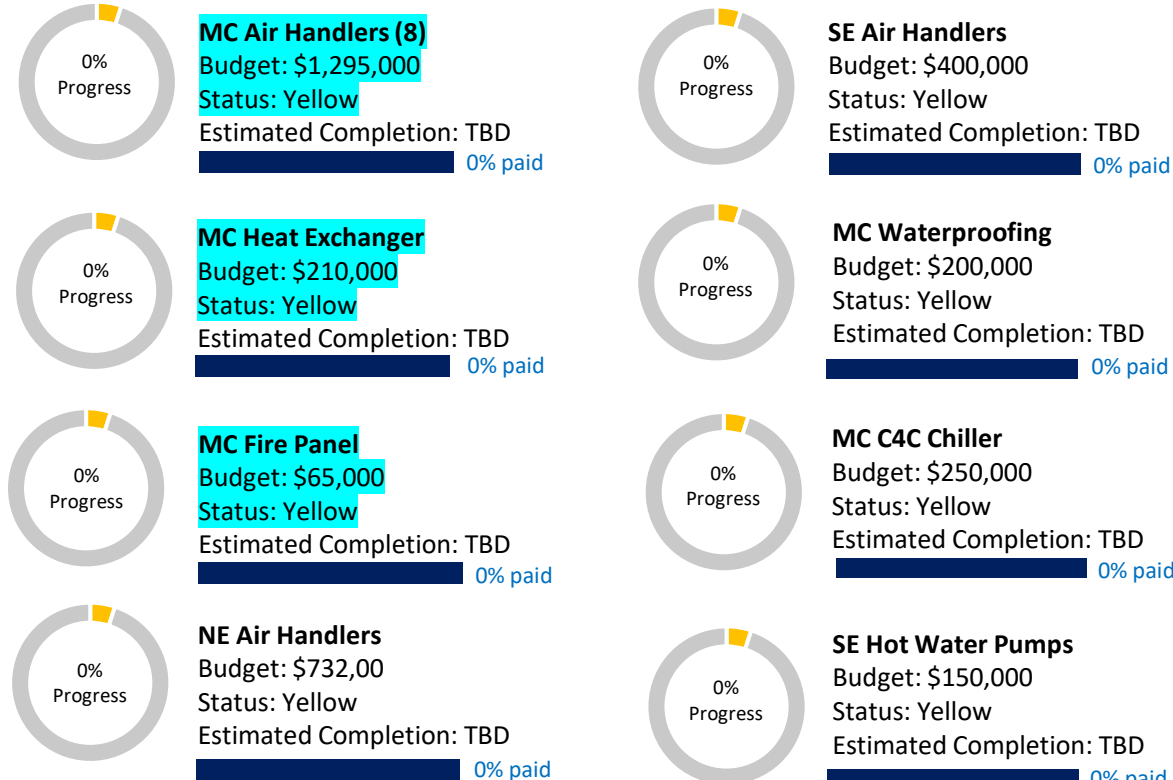


Facilities and Safety Committee Projects Dashboard

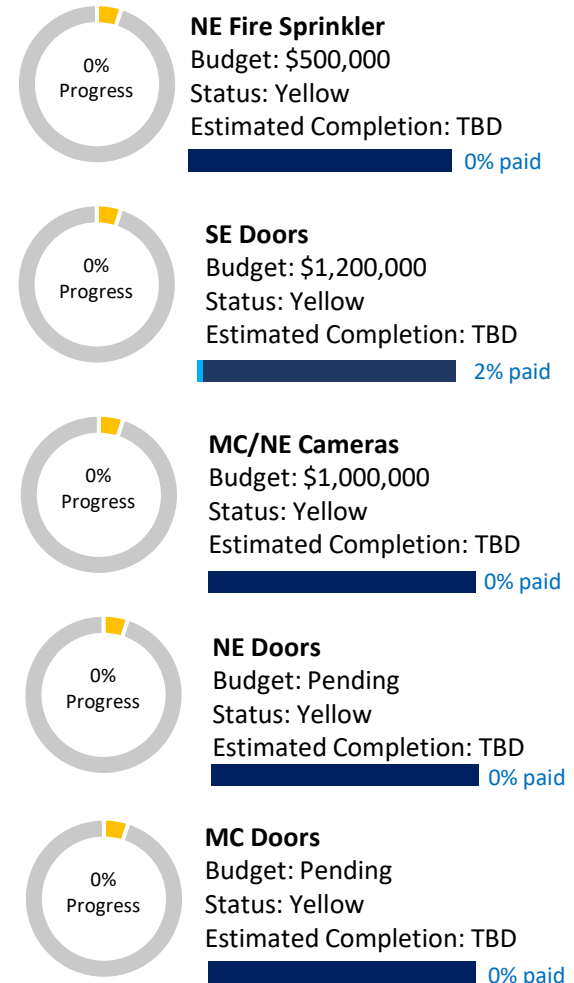
Campus Growth



Deferred Maintenance



Safety

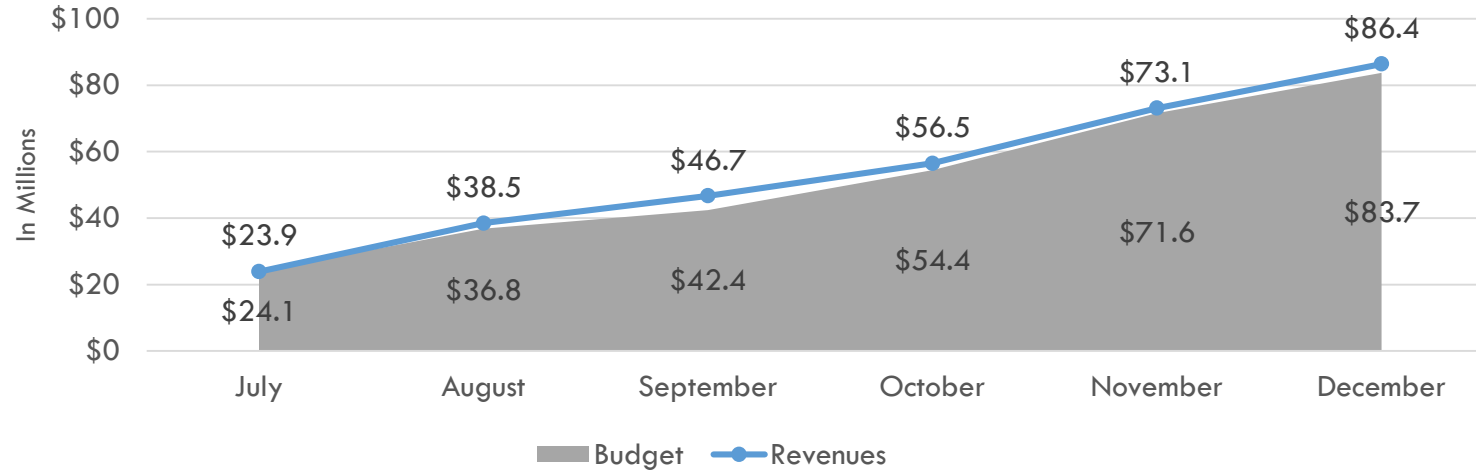


Deferred Maintenance, Years 1-3: \$65.4 million
Deferred Maintenance, Years 4-10: \$67.8 million

REVENUE DASHBOARD DECEMBER 2020

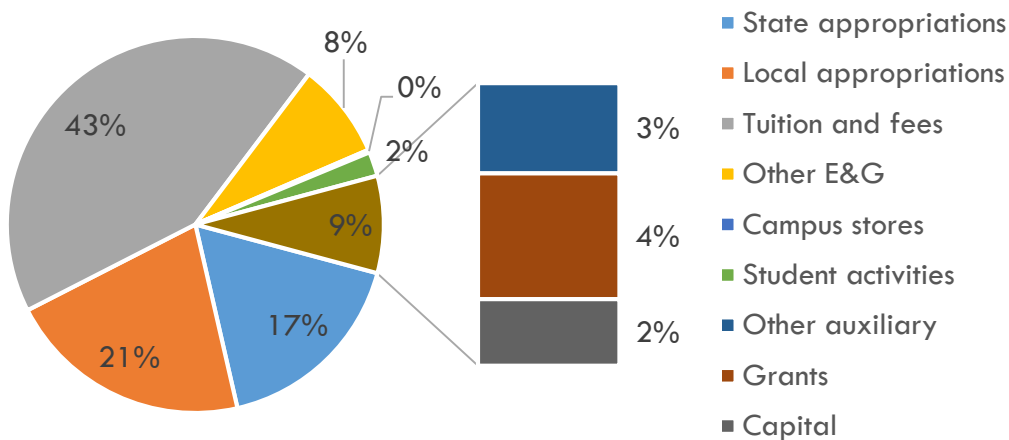
Revenues | Monthly Activity

Actual vs Budget | YTD

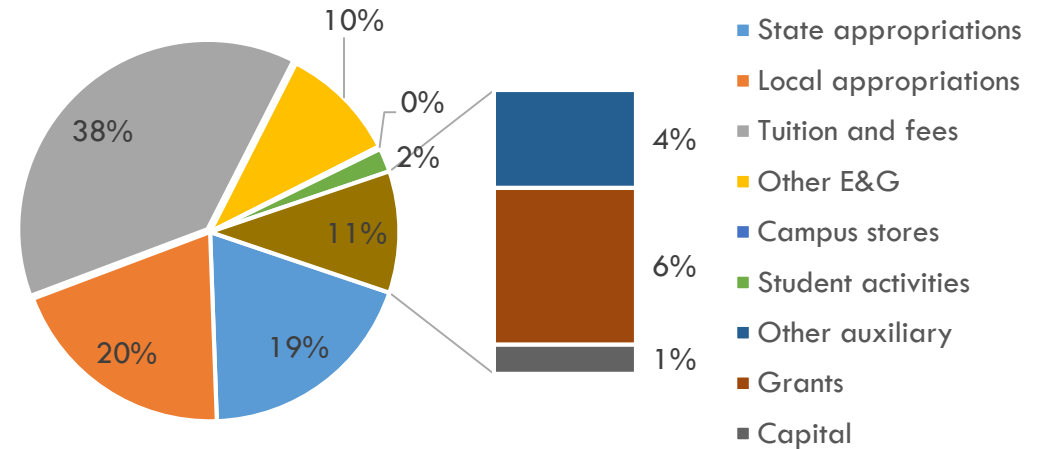


Revenue	Actual	Budget	Variance
E&G	\$ 12.2	\$11.1	\$1.1
Auxiliary	0.6	0.6	0
Restricted	0.2	0.3	(0.1)
Capital	0.3	0.2	0.1
Total	\$ 13.3	\$ 12.2	\$ 1.1

YTD Revenues by Type

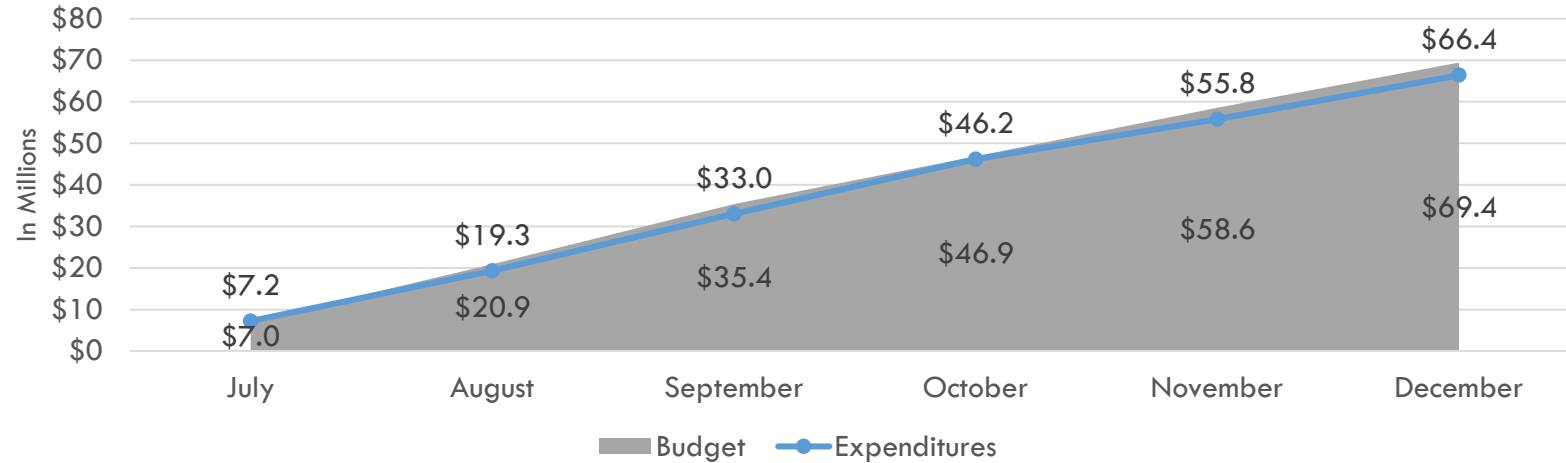


YTD Budgeted Revenues by Type



EXPENSE DASHBOARD DECEMBER 2020

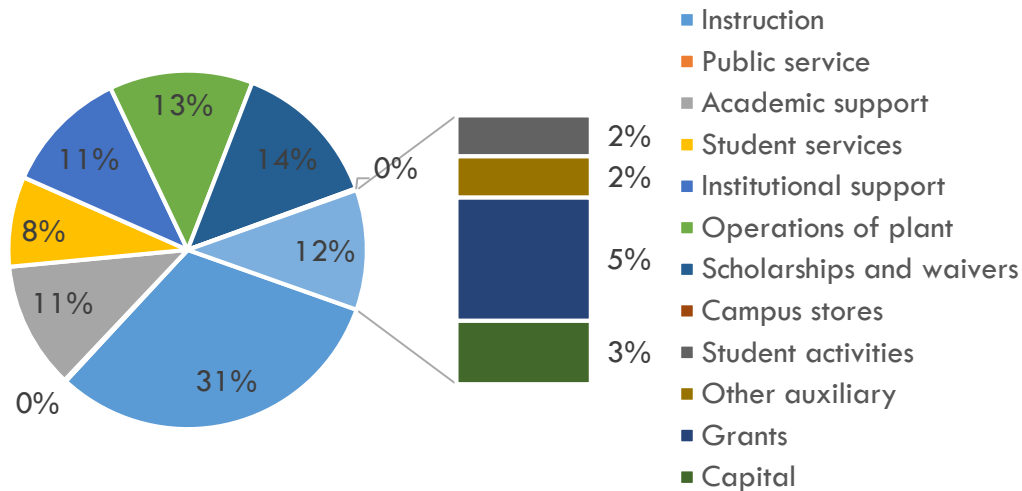
Actual vs Budget | YTD



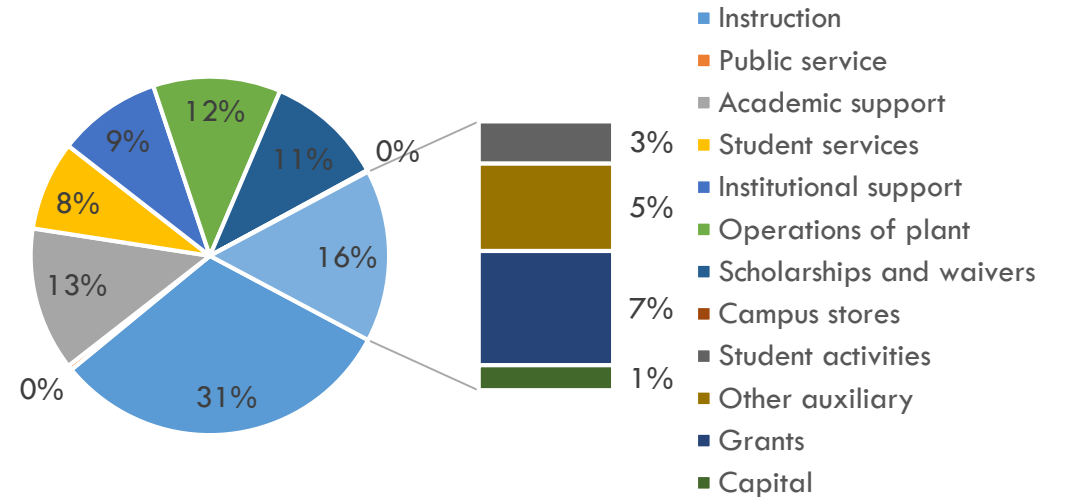
Expenditures | Monthly Activity

Expenditures	Actual	Budget	Variance
E&G	\$ 9.5	\$ 9.1	\$ 0.4
Auxiliary	0.4	1.3	(0.9)
Restricted	0.4	0.3	0.1
Capital	0.2	0.1	0.1
Total	\$ 10.5	\$ 10.8	\$ (0.3)

YTD Expenditures by Function

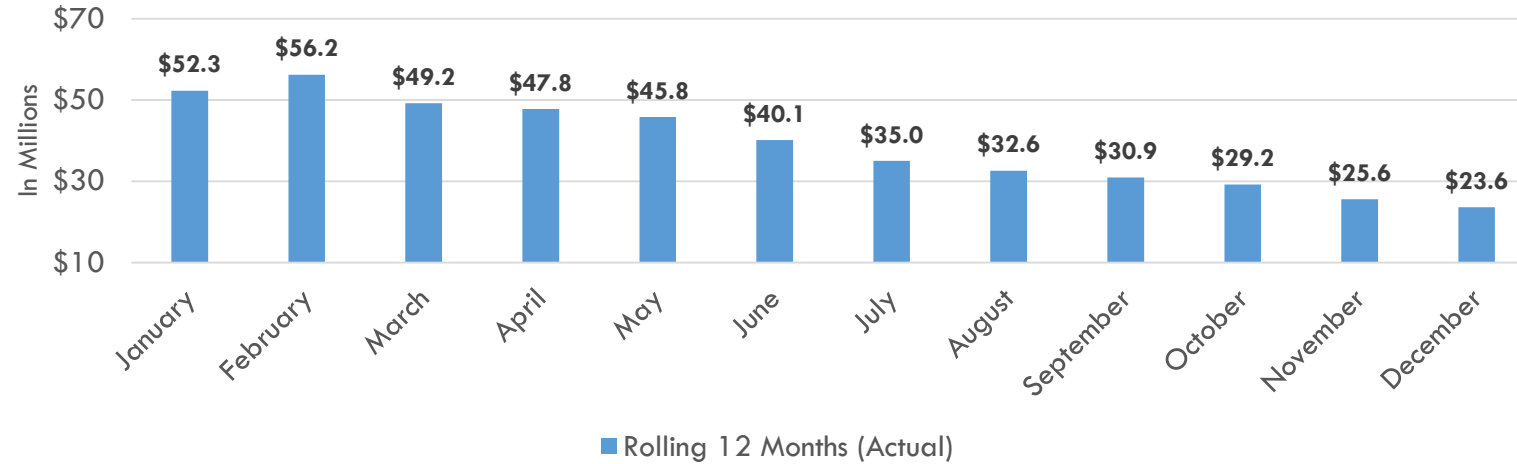


YTD Budgeted Expenditures by Function



CASH MANAGEMENT & AR DASHBOARD DECEMBER 2020

CASH | at end of month



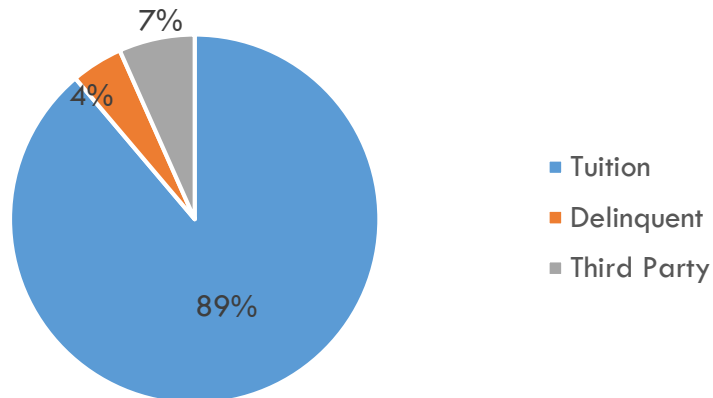
CASH BALANCE

E&G (290)	\$ 988,590
Construction (295)	\$ 5,602
Restricted (430)	\$ 63,451
Construction (483 & 475)	\$ 56,230
COVID Funds (490)	\$ 0
Auxiliary (706)	\$ 68,014
Clearing (750)	\$ 283,021
Local	\$ 19,615,635
Payroll (789)	\$ 2,493,030
Total	\$ 23,573,573

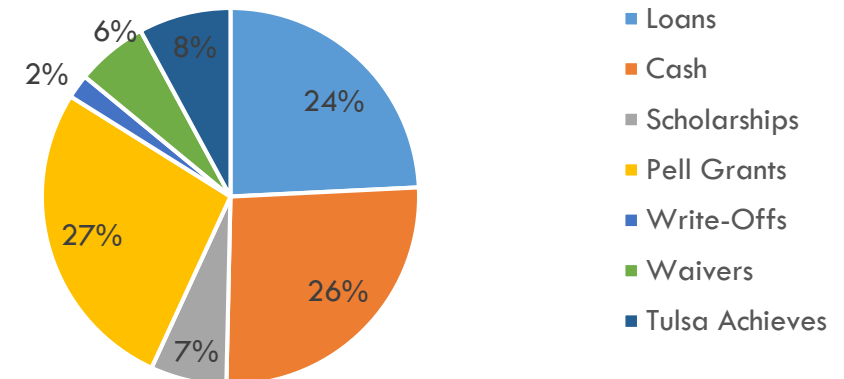
Cash Forecast 12/31/2020 \$23,000,000

Local Forecast 12/31/2020 \$20,000,000

Fall 2020 Student Charges by Type



Fall 2020 Payments by Type



TCC Employees Receive Awards from OACC

Four TCC employees were recently recognized with awards from the Oklahoma Association of Community Colleges. **Tiara Johnson**, IT Support Tech Supervisor, received Outstanding Employee. **Rachael Achivare Hill**, Director of Admissions and Prospective Student Services, received Outstanding Professional Staff, and **Dr. Joshua Baker**, Faculty Department Chair and Associate Professor of Developmental Education, received Outstanding Faculty. Additionally, **Leann S. Fiore**, Assistant Professor of Biology, received one of the two Great Ideas for Teaching (GIFT) awards from among all of the community colleges for her submission "Make Learning Come to Life Through Stop-Motion Animation."

TCC Switches to Online Classes in November

Featured by FOX23 and KTUL

Following a spike in COVID-19 cases, TCC announced it would switch to online classes the week before Thanksgiving, a week ahead of schedule.

TCC Sets Spring Start Date and Moves to Increase In-Person Classes

Featured by FOX23, Tahlequah Daily Press

When we announced our plans for the Spring semester, we talked about our successful return to campus in the Fall and our efforts to increase the number of in-person classes.



Navigating Metro Campus to Gain New Perspective

Featured by FOX23

Students in TCC's Physical Therapist Assistant program navigated Metro Campus by using a wheelchair. With a future career in helping patients recover from injuries and illnesses as they regain movement and manage pain, these students have a better understanding of the challenges posed to wheelchair-bound individuals.



Annina Collier: Rethinking Creativity During the Pandemic

Featured by Tulsa World

Annina Collier, dean of the McKeon Center for Creativity and George Kaiser Family Foundation endowed chair, penned an OpEd piece in the *Tulsa World* challenging us to rethink how we define creativity. She encouraged people of all ages to focus on the joy inherent in the process of creating rather than the product created and highlighted the popular "I Can't" workshops and December's TEDxTulsaCC.

December 2020 Commencement

Featured by KJRH, FOX23 and KTUL

TCC's first drive-thru commencement was a huge success at West Campus. In addition to celebrating our Dec. 2020 graduates, we also had some returning graduates from Spring and Summer participate in the ceremony.

New TCC Nursing Grads Heading to the Frontlines

Featured by KOTV, Tulsa World, FOX23 and KTUL

We received extensive media coverage of our 173 nursing graduates in December. Many of them were headed into jobs immediately due to a special provision from the State Board Nursing. One of the stories featured a graduate going to work in the ICU at Saint Francis and it aired on stations across the country.



Father and Son Graduate Together

Featured by Sapulpa Times and FOX23

Sapulpa Police Captain Glenn Coffey and his son graduated at the same time from TCC. Coffey also made news in 2019 when he received a liver transplant. He shared encouraging words for others wanting to overcome obstacles and succeed.

Ginnie Graham: Dark Year Doesn't Stop TCC Graduate from Achieving Life's Goal

Featured by Tulsa World

The story of Michael Gonzalez, a 49-year-old man who graduated from TCC in December was featured on the *Tulsa World* front page on Christmas Day. He shared why 2020 was one of the most difficult years and also the one of the best years as he completed a degree 30 years after he first started his journey. Gonzalez also credited Dr. David Chandler with helping him succeed writing to the College, "Dr. Chandler went above and beyond to assist so that I can fulfill my graduation dreams. He deserves recognition."

OpEd: Oklahoma Education Leaders: A Tribute to Dr. Keith Ballard

Featured by Tulsa World

President Goodson along with other education leaders in the state penned a column to collectively honor Dr. Keith Ballard, former Tulsa Public Schools superintendent, following the news of his ALS diagnosis. The column paid tribute to his life's work calling Ballard a role model, a trusted colleague and fearless champion of schools that has paid dividends for thousands of Oklahoma children.

Flourish Tulsa Helping Immigrants Find Jobs in the U.S.

Featured by Next City and KOTV

TCC is a partner with the Flourish Tulsa initiative to help Tulsans find employment and help translate their education credentials to the U.S. The article cited data on immigrants, refugees and asylees who took TCC's free English proficiency exam since 2017, 73% have completed high school; 25% have a bachelor's degree; 22% have a master's degree; and 19% have professional certificates.

Centers for Workforce Excellence Certified

Featured by Journal Record, The Oklahoman and Tulsa World

TCC and Rose State, working together, received one of nine designations as a Center of Workforce Excellence by the Oklahoma Department of Commerce. The focus for the institutions is Aerospace and Cybersecurity and to meet the demand for skilled workers in those industries.

TCC Announces Pilot Expansion with TPS and BAPS

Featured by Tulsa World, KWGS, FOX23 and KTUL

We announced the pilot expansion of Earn a Degree, Graduate Early, formerly known as Early College High School, with Tulsa Public Schools and Broken Arrow Public Schools. EDGE focuses on students from low socioeconomic backgrounds and underserved populations to earn a degree at no cost to them.

Tulsa World Editorial: TPS Program to Allow High School Students to Earn Associate Degrees

Featured by Tulsa World

Following the announcement of the TPS and TCC partnership, the *Tulsa World* published an editorial supporting the effort and calling it a life-changing program along with Superintendent Deborah Gist. *Tulsa World* has also published several letters to the editor on the subject of high school students earning a college degree as they graduate high school.

TCC Seeing Drop in High School Students Taking Dual Credit

Featured by KOTV

To help with a last minute enrollment push for Spring, Mary Cantrell, the George Kaiser Family Foundation Endowed Chair for Concurrent Enrollment talked to KOTV about the options for high school students to take college courses as part of our dual credit program. Madelyn Crain, a Charles Page High School senior in Sand Springs, shared how it has helped her prepare for the future.

TCC Faculty Member Provides Context Following U.S. Capitol Events

Featured by KTUL

TCC faculty Dr. Knox Brown provided historical context and perspective as a political science teacher the day after the breach on the U.S. Capitol.