

Tulsa Community College
Regular Meeting of the Board of Regents
Thursday, January 16, 2020
Northeast Campus
3727 E Apache, Tulsa, OK
Bldg. 1, Boardroom AB145
3:00 p.m.

#### **AGENDA**

#### 1. Call to Order

1.1 Open Meeting Compliance Statement

Statement of Compliance with the Oklahoma Open Meeting Act (Regularly scheduled meeting on January 16, 2020 at 3:00 pm)

"This regularly scheduled meeting of the Tulsa Community College Board of Regents has been convened in accordance with the Oklahoma Open Meeting Act."

This meeting was preceded by advance notice of the date, time, and place, filed with the Oklahoma Secretary of State on August 2, 2019.

Notice of this meeting was also given at least twenty-four (24) hours in advance of the meeting by positing notice of the date, time, place, and agenda of the meeting by 2:00 p.m. on January 14, 2020 at the principal office of the Tulsa Community College Board of Regents, located at 6111 E. Skelly Drive, Tulsa, Oklahoma.

1.2 Roll Call

#### 2. Old Business and Possible Discussion and Action

2.1	Recommendation for Approval of the Minutes for the Regular Meeting o											
	the Tulsa Community College Board of Regents held on Thursday											
	November 21, 2019.											

Motion for Approval:	
Second Motion for Approval:	

#### 2.2 Carry Over Items

#### 3. Student Success Update and Possible Discussion

Introduction by Eunice Tarver, Provost and Associate Vice President of Diversity and Inclusion

#### 3.1 <u>Air Traffic Control Program Highlights</u>

Presented by Matt Wise, Program Director and faculty, Gary Wescott and Terry Daniel

Discussion about the Air Traffic Control program and a letter from student, Brandon Grisko, a graduate of the program who just attained the highest score on the Federal Aviation Administration (FAA) academy exam.

## 4. Academic Affairs and Student Success Committee Report and Possible Discussion

Presented by Regent Mitchell

#### 4.1 Overview of Committee Meeting Topics

- Workforce Development Update
- KPI Scorecard Update
- Early College Update

#### 5. Community Relations Report and Possible Discussion

Presented by Regent Lawhorn

#### 5.1 Overview of Committee Meeting Topics

Legislative Update

#### 6. Personnel Report and Possible Discussion and Action

Presented by President Goodson

#### 6.1 Information Items

• Introduction of Recently Appointed Staff

#### 6.2 <u>Consent Agenda</u>

- Appointments of full-time faculty and full-time professional staff at a pay grade 18 and above made since the last meeting of the Board of Regents of Tulsa Community College.
- Retirements of full-time faculty and full-time professional staff submitted since the last meeting of the Board of Regents of Tulsa Community College.

•	Resignations	of	full-time	e faculty	y and	professi	onal e	mploye	es
	submitted sir	nce	the last :	meeting	of the	Board of	Regents	of Tul	lsa
	Community C	olle	ge.						

Motion for Approval:	
Second Motion for Approval:	

#### Attachment 6.2: Personnel Consent Agenda

## 7. Facilities & Safety Committee Report and Possible Discussion Presented by Regent McKamey

- 7.1 Overview of Committee Meeting Topics
  - General Discussion on Construction and Campus Remodels
  - Major Projects Dashboard

## 8. Finance, Risk and Audit Committee Report and Possible Discussion and Action

Presented by Regent Cornell

- 8.1 Purchase Item Agreements over \$50,000
  - 8.1.1 Consulting Services

Authorization is requested to ratify a contract with <u>Gold Hill Associates, LLC (Jackson, MS)</u> in the amount of \$60,000 to provide executive search services for the College. The services will be funded from the general budget.

Motion from the Finance, Risk and Audit Committee for Approval. No Second Needed.

#### 8.1.2 Construction Management Services

Authorization is requested to ratify a contract with <u>Flintco, LLC</u> (<u>Tulsa, OK</u>) in the amount of \$1,220,648 for the construction of a new book store at the Metro Campus. The project will be funded from the capital budget.

Motion from the Finance, Risk and Audit Committee for Approval. No Second Needed.

#### 8.1.3 Construction Management Services

Authorization is requested to ratify a contract with <u>Flintco</u>, <u>LLC</u> (<u>Tulsa</u>, <u>OK</u>) in the amount of \$295,361 to provide construction management services for the construction of the Perk Coffee Shop at the Metro Campus. The project will be funded from the capital budget.

Motion from the Finance, Risk and Audit Committee for Approval. No Second Needed.

#### 8.1.4 Construction Management Services

Authorization is requested to ratify a contract with <u>Key Construction, LLC (Tulsa, OK)</u> in the amount of \$1,395,440 for the construction of the Hardesty Student Success Center at West Campus. The project will be funded from the capital budget.

Motion from the Finance, Risk and Audit Committee for Approval. No Second Needed.

#### 8.1.5 Property Insurance

Authorization is requested to ratify a renewal of the property insurance policy with the Oklahoma Office of Management & Enterprise Services, DCAM Risk Management Department (Oklahoma City, OK) in the amount of \$187,179 which provides coverage for all College facilities. The policy will be funded from the general budget.

Motion from the Finance, Risk and Audit Committee for Approval. No Second Needed.

#### 8.2 <u>Monthly Financial Report</u>

#### 8.2.1 Financials for November 2019

The Finance & Audit Committee recommends approval of the monthly financial report for November 2019 as presented.

Motion from the Finance, Risk and Audit Committee for Approval. No Second Needed.

Attachment 8.2.1: November 2019 Financials

#### 8.2.2 Financials for December 2019

- Revenue Dashboard
- Expense Dashboard
- Cash Management and Accounts Receivable Dashboard

The Finance & Audit Committee recommends approval of the monthly financial report for December 2019 as presented.

## Motion from the Finance, Risk and Audit Committee for Approval. No Second Needed.

Attachment 8.2.2: December 2019 Financials

#### 9. New Business

[Pursuant to Title 25 Oklahoma Statutes, Section 311(A)(9), "...any matter not known about or which could not have been reasonably foreseen prior to the time of posting." 24 hours prior to meeting]

#### 10. Persons Who Desire to Come Before the Board

Any person who desires to come before the Board shall notify the board chair or his or her designee in writing or electronically at least twelve (12) hours before the meeting begins. The notification must advise the chair of the nature and subject matter of their remarks and may be delivered to the president's office. All persons shall be limited to a presentation of not more than two minutes.

#### 11. President's Report and Possible Discussion

Presented by President Goodson and Nicole Burgin, Media Relations Manager

#### 11.1 Overview of President's Highlights

- TCC Faculty Pens Book
- New TCC Foundation Trustee Recognized in D.C.
- OSU-Tulsa, TCC Expand Partnership
- Tulsa Regional Fire Academy at TCC Graduates 8 Cadets
- TCC Faculty Named 2020 Women of the Year/Pinnacle Award Winner
- 2019 Fall Commencement
- Mother & Daughter Graduate TCC Together: Both Working to Become Teachers
- TCC Alumni Wins Milken Educator Award
- Oklahomans of the Year 2019: Stuart Price
- TJC/TCC Faculty Member Remembered
- Tulsa African-American Resource Center Hosts Race Massacre Discussion

- TCC 50 Notable Alumni
- 11.2 Comments on Previous Agenda Items

#### 12. Executive Session

[Proposed vote to go into executive session Pursuant to Title 25 Oklahoma Statutes, Section 307(B)(4), for confidential communications between a public body and its attorneys concerning pending litigation, investigations, claims or actions.]

12.1 Confidential Report by College Legal Counsel Concerning Pending Litigation, Investigations, Claims, or Actions.

Motion for Approval to <u>Recess</u> :	
Second Motion for Approval:	
Motion for Approval to Reconvene:	
Second Motion for Approval:	
<b>* *</b>	

#### 13. Adjournment

13.1 Next Meeting Date:

The next meeting of the Tulsa Community College Board of Regents will be held on Thursday, February 20, 2020 at West Campus, 7505 W 41st Street, Tulsa, OK, Bldg. 1, Boardroom I-232 at 3:00.

Salary: \$112,000

Salary: \$85,000

Salary: \$68,000

Salary: \$55,912

#### ADDENDUM FOR PERSONNEL CONSENT ITEMS:

Items listed under Personnel Consent Items will be approved by one motion without discussion. If discussion on an item is desired, the item will be removed from the "Consent Agenda" and considered separately at the request of a Board member.

#### **APPOINTMENTS:**

James Clennan, Director of Facilities Planning & Construction Management Metro Campus January 13, 2020

James earned a Bachelor of Science in Construction Management at Pittsburg State University in Pittsburg, Kansas. He has 18 years of experience with construction project management by establishing construction budgets for projects across multiple campuses including new construction and renovations.

Alexis Hilbert, Director of Government Relations & Policy Conference Center January 13, 2020

Alexis earned a Bachelor of Science in Agricultural Economics at Oklahoma State University in Stillwater, Oklahoma and has three years of experience in government relations. She previously worked alongside with Lt. Governor Pinnell and has a history of success as a campaign director in the northeast Oklahoma region.

Megan Korn, Development Officer Conference Center December 9, 2019

Megan double majored at Washington University in Spanish and International Studies. She studied abroad her junior year of college to the University of Salamanca in Salamanca, Spain and she also earned a Bachelor of Arts. She has more than three years of experience and is bilingual in Spanish and English.

Howard Vogel, Instructor, School of Science & Mathematics 9 month (1 year faculty) Metro Campus January 2, 2020

Howard earned his Ph.D. in Analytical Chemistry at Texas Tech University in Lubbock, Texas and earned a Bachelor of Science in Chemistry at the University of Texas in Austin, Texas. He has 14 years of teaching experience as a Professor of Chemistry at Oklahoma Christian University in Oklahoma City.

#### **RETIREMENT(S):**

Cindy Hess, Senior Vice President and Chief Academic Officer Conference Center

August 1, 2020

#### **RESIGNATIONS:**

Erik Burton, Instructor, School of Science & Mathematics Southeast Campus

December 17, 2019

Janet Jackson, Assistant Professor Nursing, School of Allied Health Southeast Campus

January 13, 2020

TULSA COMMUNITY COLLEGE

FINANCIAL REPORT

MONTH ENDING NOVEMBER 2019

# TULSA COMMUNITY COLLEGE STATEMENT OF REVENUE AND EXPENDITURES COMPARISON FOR THE PERIOD ENDING NOVEMBER 30, 2019 AND NOVEMBER 30, 2018

**NOVEMBER FY19 NOVEMBER FY20** Percent of Percent of Percent \$ Change Change **Budget** Year to date **Budget Budget Budget** Year to date Revenue **Education & General** State Appropriations 30,687,987 14,591,860 47.5% \$ 28,472,980 \$ 13,771,436 48.4% 820,424 6.0% Revolving Fund 2,443,055 1,647,052 67.4% 2,420,770 1,655,310 68.4% (8,258)-0.5% **Resident Tuition** 31,303,381 23,904,007 76.4% 30,907,268 22,987,472 74.4% 916,535 4.0% Non-Resident Tuition 2,389,331 1,810,800 75.8% 2,338,686 1,408,904 60.2% 401,896 28.5% Student Fees 6,370,948 4,811,742 75.5% 6,492,984 4,567,314 70.3% 244,429 5.4% **Local Appropriations** 44,331,250 13,000,000 29.3% 42,330,000 10,250,000 24.2% 2,750,000 26.8% Total \$ 117,525,952 59,765,461 50.9% 112,962,688 54,640,435 48.4% 5,125,027 9.4% **Auxiliary Enterprises Campus Store** \$ 575.000 \$ 76,403 13.3% \$ 600.000 \$ 1.129.176 188.2% \$ (1,052,773)-93.2% Student Activities 2,433,000 1,541,941 63.4% 2,509,935 1,489,315 59.3% 52,626 3.5% Other Auxiliary Enterprises 3,395,841 60.1% 4,790,065 47.1% 1,137,690 50.4% 5,650,750 2,258,151 \$ Total 8,658,750 5,014,184 57.9% 7,900,000 4,876,642 61.7% 137,542 2.8% Restricted 100.0% Institutional Grants 5,939,000 2,451,280 41.3% 5,978,380 2,241,475 37.5% 209,805 State Student Grants 4,092,000 1,566,690 38.3% 3,241,460 1,761,248 54.3% (194,558)-11.0% \$ 10,031,000 4,017,970 40.1% \$ 9,219,840 4,002,723 43.4% 15,247 0.4% Total Capital Construction - State (295) 2,075,000 \$ 659,623 31.8% \$ 1,325,000 \$ 455,827 34.4% \$ 203,796 44.7% Construction - Non State (483) 13,000,000 6,599,815 50.8% 10,000,000 153,936 1.5% 6,445,880 100.0% 15,075,000 48.2% Total \$ 7,259,438 \$ 11,325,000 \$ 609,763 5.4% 6,649,676 1090.5% **TOTAL REVENUE** \$ 151,290,702 76,057,054 50.3% \$ 141,407,528 64,129,562 45.4% 11,927,492 18.6% Expenditures **Education & General** 16,627,325 35.9% \$ 50,540,904 15,282,203 \$ 48,696,335 Ś 30.2% 1,345,122 8.8% Instruction 7.1% 7.7% -2.3% **Public Service** 689,779 48.743 646,147 49.870 (1,127)7,200,487 33.6% Academic Support 20,291,648 33.9% 19,834,795 6,668,586 531,901 8.0% **Student Services** 11,691,336 4,030,938 31.7% 9,726,738 3,843,012 39.5% 187,926 4.9% 6,484,240 495,028 Institutional Support 12,795,834 6,979,268 53.7% 12,237,837 53.0% 7.6% 15,524,519 7,181,064 (536,467) Operation/ Maintenance of Plant 15,760,627 6,644,597 41.7% 46.3% -7.5% **Tuition Waivers** 4,400,000 2,170,052 49.3% 4,074,000 1,672,507 41.1% 497,544 29.7% Scholarships 5,100,000 2,337,044 45.8% 4,795,000 2,173,289 45.3% 163,755 7.5% 117,379,940 \$ 119,425,559 38.5% Total 46,038,455 43,354,771 36.9% 2,683,684 6.2% **Auxiliary Enterprises** \$ \$ 65,620 50.0% \$ 131,350 \$ 0.0% \$ 65,620 100.0% Campus Store 131,250 Student Activities 4,513,000 1,245,471 27.6% 4,209,935 942,317 22.4% 303,154 32.2% Other Auxiliary Enterprises 8,310,750 1,925,020 23.2% 4,658,715 33.6% 23.0% 1,564,855 360,165 Total 12,955,000 3,236,111 25.0% 9,000,000 2,507,171 27.9% 728,940 29.1% Restricted \$ 5,939,000 41.0% \$ \$ 37.5% \$ Institutional Grants Ś 2,435,652 5,978,380 2,241,475 194.177 8.7% 38.9% 48.9% 6,845 State Student Grants 4.092.000 1,590,453 3,241,460 1,583,608 0.4% Total \$ 10,031,000 4,026,106 40.1% 9,219,840 3,825,084 41.5% 201,022 5.3% Capital Construction - State (295) \$ 2,075,000 \$ 470,795 22.7% \$ 1,325,000 \$ 107,670 8.1% \$ 363,124 337.3% 100.0% Construction - Non State (483) 13.000.000 5.230.164 40.2% 10.000.000 153.936 1.5% 5,076,229 Total 15,075,000 5,700,959 37.8% 11,325,000 261,606 2.3% 5,439,353 2079.2%

37.5%

\$ 146,924,780

\$ 49,948,632

34.0%

9,052,999

18.1%

59,001,631

**TOTAL EXPENDITURES** 

\$ 157,486,559

### TULSA COMMUNITY COLLEGE EXPENDITURE SUMMARY BY CATEGORY

#### FOR THE PERIOD ENDING NOVEMBER 30, 2019 AND NOVEMBER 30, 2018

		N	OVE	MBER FY20		NOVEMBER FY19							
	-				Percent of					Percent of			Percent
		Budget	Υ	ear to date	Budget		Budget	Y	ear to date	Budget		\$ Change	Change
EDUCATION AND GENERAL													
Salaries & Wages		40 704 005		6 227 400	22.40/	,	40.070.450		F C44 402	24.00/	,	745 000	42.00/
Faculty	\$	19,704,985	\$	6,327,100	32.1% 41.0%	\$	18,078,150	\$	5,611,192	31.0% 42.5%	\$	715,908	12.8% -2.7%
Adjunct Faculty Professional		10,100,000 11,847,285		4,139,973 4,781,457	40.4%		10,000,000 10,337,866		4,253,007 4,315,973	42.5%		(113,034) 465,484	10.8%
Classified Exempt		5,315,122		1,294,407	24.4%		4,955,733		1,379,532	27.8%		(85,125)	-6.2%
Classified Hourly		16,831,220		6,714,193	39.9%		15,693,153		6,188,669	39.4%		525,524	8.5%
TOTAL	Ś	63,798,612	\$	23,257,129	36.5%	\$	59,064,902	\$	21,748,372	36.8%	\$	1,508,756	6.9%
	*	00,700,011	Ψ.	20,207,220	30.370	Ψ.	33,00 .,302	Ψ.	22)7 .0)072	30.075	Ψ.	2,000,700	0.570
Staff Benefits	\$	23,074,448	\$	8,836,648	38.3%	\$	21,492,788	\$	8,176,017	38.0%		660,631	8.1%
Professional Services		2,783,700		1,090,952	39.2%		2,848,500		921,241	32.3%		169,711	18.4%
Operating Services		17,107,400		6,705,184	39.2%		16,666,550		7,112,585	42.7%		(407,401)	-5.7%
Travel		586,400		194,519	33.2%		683,700		154,156	22.5%		40,364	26.2%
Utilities		1,700,000		625,881	36.8%		1,739,500		628,515	36.1%		(2,634)	-0.4%
Tuition Waivers		4,400,000		2,170,052	49.3%		4,074,000		1,672,507	41.1%		497,544	29.7%
Scholarships		5,100,000		2,337,044	45.8%		4,795,000		2,173,289	45.3%		163,755	7.5%
Furniture & Equipment		875,000		821,045	93.8%		6,015,000		768,088	12.8%		52,958	6.9%
TOTAL	\$	119,425,560	\$	46,038,455	38.5%	\$	117,379,940	\$	43,354,771	36.9%	\$	2,683,684	6.2%
CAMPUS STORE		121 250		E4.604	44 70/					0.00/		E4.604	100.00/
Bond Principal and Expense TOTAL	Ś	131,250 131,250	\$	54,684 54,684	41.7%	<u> </u>		\$		0.0%	\$	54,684 54,684	100.0% 100.0%
TOTAL	ې	131,230	٦	34,064	41.770	\$		<u> </u>		0.0%	<u>ې</u>	34,064	100.0%
STUDENT ACTIVITIES													
Salaries & Wages													
Professional	\$	241,000	\$	112,346	46.6%	\$	220,000	\$	134,710	61.2%	\$	(22,364)	-16.6%
Classified Hourly	*	1,150,000	Ψ.	425,546	37.0%	Ψ.	1,100,000	Ψ.	351,077	31.9%	Ψ.	74,469	21.2%
Total Salaries & Wages	\$	1,391,000	\$	537,892	38.7%	\$	1,320,000	\$	485,788	36.8%	\$	52,105	10.7%
C						-							
Staff Benefits	\$	592,000	\$	202,399	34.2%	\$	500,000	\$	186,670	37.3%	\$	15,729	8.4%
Professional Services		85,000		107,511	126.5%		90,000		25,202	28.0%		82,309	326.6%
Operating Services		545,000		278,616	51.1%		564,000		225,657	40.0%		52,959	23.5%
Travel		70,000		17,257	24.7%		75,000		11,872	15.8%		5,385	45.4%
Furniture & Equipment		1,780,000		101,795	5.7%		1,700,000		2,418	0.1%		99,377	4110.4%
Items for Resale	_	50,000	_		0.0%	_	51,000	_	4,710	9.2%	_	(4,710)	-100.0%
TOTAL	\$	4,513,000	\$	1,245,471	27.6%	\$	4,300,000	\$	942,317	21.9%	\$	303,154	32.2%
OTHER ALIVILIARY ENTERPRISES													
OTHER AUXILIARY ENTERPRISES Salaries & Wages													
Professional	\$	70,000	\$	14,489	20.7%	\$	60,000	\$	25,417	42.4%	\$	(10,927)	-43.0%
Adjunct Faculty	Y	200,000	Ţ	144,184	72.1%	Y	175,000	Y	88,075	50.3%	Ţ	56,109	63.7%
Classified Hourly		300,000		84,355	28.1%		300,000		134,826	44.9%		(50,471)	-37.4%
Total Salaries & Wages	\$	570,000	\$	243,028	42.6%	\$	535,000	\$	248,318	46.4%	\$	(5,290)	-2.1%
		,		-,-			,	•	-,-			(-,,	
Staff Benefits	\$	100,000	\$	28,963	29.0%	\$	90,000	\$	35,345	39.3%	\$	(6,382)	-18.1%
Professional Services		500,000		379,242	75.8%		340,000		112,832	33.2%		266,410	236.1%
Operating Services		2,500,000		830,191	33.2%		1,550,000		757,499	48.9%		72,692	9.6%
Travel		100,000		24,950	24.9%		50,000		6,118	12.2%		18,832	307.8%
Utilities		650,000		253,674	39.0%		650,000		259,590	39.9%		(5,916)	-2.3%
Scholarship & Refunds		10,000		5,670	56.7%		4,000		2,484	62.1%		3,186	128.3%
Bond Principal and Expense		1,115,000		65,620	5.9%		1,450,000		131,313	9.1%		(65,693)	-50.0%
Furniture & Equipment		2,764,750		93,682	3.4%		30,000		11,356	37.9%		82,326	725.0%
Items for Resale		1,000		-	0.0%	<u> </u>	1,000			0.0%		<u> </u>	0.0%
TOTAL	\$	8,310,750	\$	1,925,020	23.2%	\$	4,700,000	\$	1,564,855	33.3%	\$	360,165	23.0%
CARITAL													
CAPITAL  Construction State (205)		2.075.000	,	470 705	22.70/	,	4 225 000	_	107.670	0.464	,	262.424	227 20/
Construction - State (295)	\$	2,075,000	\$	470,795 E 220,164	22.7%	\$	1,325,000	\$	107,670	8.1%	\$	363,124	337.3%
Construction - Non State (483) TOTAL	<u> </u>	13,000,000	خ -	5,230,164	40.2%	<u> </u>	10,000,000	\$	153,936	1.5%	خ -	5,076,229	3297.6%
IUIAL	\$	15,075,000	\$	5,700,959	37.8%	\$	11,325,000	Ş	261,606	2.3%	\$	5,439,353	2079.2%

TULSA COMMUNITY COLLEGE

FINANCIAL REPORT

MONTH ENDING DECEMBER 2019

# TULSA COMMUNITY COLLEGE STATEMENT OF REVENUE AND EXPENDITURES COMPARISON FOR THE PERIOD ENDING DECEMBER 31, 2019 AND DECEMBER 31, 2018

**DECEMBER FY20 DECEMBER FY19** Percent of Percent of Percent Budget \$ Change Change Year to date **Budget Budget** Budget Year to date Revenue **Education & General** State Appropriations 30,687,987 17,134,848 55.8% \$ 28,472,980 \$ 16,195,932 56.9% 938.916 5.8% Revolving Fund 2,443,055 2,104,859 86.2% 2,420,770 2,042,286 84.4% 62,573 3.1% **Resident Tuition** 31,303,381 27,070,296 86.5% 30,907,268 26,598,605 86.1% 471,691 1.8% Non-Resident Tuition 2,389,331 2,095,354 87.7% 2,338,686 1,871,299 80.0% 224,056 12.0% Student Fees 6,370,948 5,454,587 85.6% 6,492,984 5,301,566 81.7% 153,021 2.9% 33.4% **Local Appropriations** 44,331,250 14,800,000 42,330,000 13,250,000 31.3% 1,550,000 11.7% Total \$ 117,525,952 68,659,944 58.4% 112,962,688 65,259,687 57.8% 3,400,257 5.2% **Auxiliary Enterprises Campus Store** \$ 575.000 \$ 77.000 13.4% \$ 600.000 \$ 1,199,245 199.9% \$ (1,122,245)-93.6% Student Activities 2,433,000 1,748,871 71.9% 2,509,935 1,735,042 69.1% 13,829 0.8% Other Auxiliary Enterprises 3,738,144 66.2% 4,790,065 2,601,106 54.3% 1,137,038 43.7% 5,650,750 \$ 70.1% Total 8,658,750 5,564,015 64.3% 7,900,000 5,535,393 28,622 0.5% Restricted 100.0% 47.4% Institutional Grants 5,939,000 2,812,223 5,978,380 2,582,447 43.2% 229,776 State Student Grants 4,092,000 1,593,944 39.0% 3,241,460 1,790,816 55.2% (196,872)-11.0% \$ 10,031,000 4,406,167 43.9% 9,219,840 47.4% 32,905 Total 4,373,262 0.8% Capital Construction - State (295) 2,075,000 \$ 766,812 37.0% \$ 1,325,000 \$ 533,902 40.3% \$ 232,910 43.6% Construction - Non State (483) 13,000,000 6,599,815 50.8% 10,000,000 153,936 1.5% 6,445,880 100.0% 15,075,000 48.9% 6,678,790 Total \$ 7,366,627 \$ 11,325,000 \$ 687,838 6.1% 971.0% **TOTAL REVENUE** \$ 151,290,702 85,996,753 56.8% 141,407,528 0.0% 85,996,753 #DIV/0! Expenditures **Education & General** 20,449,562 43.8% \$ 50,540,904 18,774,169 \$ 48,696,335 Ś 37.1% 1,675,393 8.9% Instruction 9.2% **Public Service** 689,779 58,538 8.5% 646,147 59.595 (1,056)-1.8% 8,475,962 39.9% Academic Support 20,291,648 40.2% 19,834,795 7,906,224 569,738 7.2% **Student Services** 11,691,336 4,819,827 38.3% 9,726,738 4,630,593 47.6% 189,234 4.1% 8,017,431 7,885,444 Institutional Support 12,795,834 61.8% 12,237,837 64.4% 131,987 1.7% 15,524,519 Operation/ Maintenance of Plant 15,760,627 8,133,143 51.1% 8,356,098 53.8% (222,955)-2.7% **Tuition Waivers** 4,400,000 2,205,065 50.1% 4,074,000 1,723,730 42.3% 481,335 27.9% Scholarships 5,100,000 2,565,624 50.3% 4,795,000 2,424,574 50.6% 141,050 5.8% 117,379,940 \$ 119,425,559 45.8% 44.1% Total 54,725,152 51,760,427 2,964,725 5.7% **Auxiliary Enterprises** \$ \$ 65,620 50.0% \$ 131,350 0.0% \$ 65,620 100.0% Campus Store 131,250 Student Activities 4,513,000 1,393,685 30.9% 4,209,935 1,094,257 26.0% 299,427 27.4% Other Auxiliary Enterprises 8,310,750 2,677,995 32.2% 4,658,715 47.6% 461,381 20.8% 2,216,614 Total 12,955,000 4,137,300 31.9% 9,000,000 3,310,872 36.8% 826,428 25.0% Restricted 47.1% \$ 5,939,000 \$ \$ \$ 198,039 7.6% Institutional Grants Ś 2,794,342 5,978,380 2,596,303 43.4% 1,622,347 39.9% 50.0% 0.6% State Student Grants 4.092.000 1,632,660 3,241,460 10,313 Total \$ 10,031,000 4,427,001 44.1% 9,219,840 4,218,650 45.8% 208,352 4.9% Capital Construction - State (295) \$ 2,075,000 \$ 750,063 36.1% \$ 1,325,000 \$ 211.151 15.9% \$ 538.912 255.2% 1.5% 100.0% Construction - Non State (483) 13.000.000 6.151.677 47.3% 10.000.000 153.936 5.997.742 45.8% Total 15,075,000 6,901,740 11,325,000 365,087 3.2% 6,536,654 1790.4% **TOTAL EXPENDITURES** \$ 157,486,559 70,191,194 44.6% \$ 146,924,780 \$ 59,655,035 40.6% 10,536,159 17.7%

### TULSA COMMUNITY COLLEGE EXPENDITURE SUMMARY BY CATEGORY

#### FOR THE PERIOD ENDING DECEMBER 31, 2019 AND DECEMBER 31, 2018

Part					RIOD ENDING MBER FY20	DECEMBER 3	51, Z							
Solaries & Wages   Faculty   Sign			U	ECEI	VIDEN F120	Percent of	_		LCE	IVIDEN F113	Percent of			Percent
Pace			Budget	Y	ear to date	Budget	_	Budget		Year to date	Budget		\$ Change	Change
Pace	EDUCATION AND GENERAL													
Adjunct Faculty   10,100,000   5,086,559   5,04%   10,000,000   5,188,664   5,18%   677,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   11,987,006   1.19%   1.19	Salaries & Wages													
Professional	_	\$	19,704,985	\$	7,909,732	40.1%	\$	18,078,150	\$	7,004,388	38.7%	\$	905,343	12.9%
Classified beempt	Adjunct Faculty		10,100,000		5,086,559	50.4%		10,000,000		5,183,664	51.8%		(97,106)	-1.9%
Classified hounly	Professional		11,847,285		5,739,176	48.4%		10,337,866		5,147,330	49.8%		591,846	11.5%
Staff Benefits	Classified Exempt		5,315,122		1,546,902	29.1%		4,955,733		1,650,865	33.3%		(103,963)	-6.3%
Staff Benefits	Classified Hourly				8,046,150	47.8%		15,693,153		7,450,844				8.0%
Professional Services   2,783,700   1,348,877   48.3%   2,248,500   1,146,942   40.3%   20,1936   17.6%   17.6%   17.6%   15.666,550   18.16,667   18.2%   17.6%   15.666,507   18.2%   15.6%   15.6%   15.6%   18.8%   17.3%   17.3%   18.8%   17.3%   17.3%   18.8%   17.3%   17.3%   17.3%   18.8%   17.3	TOTAL	\$	63,798,612	\$	28,328,518	44.4%	\$	59,064,902	\$	26,437,091	44.8%	\$	1,891,427	7.2%
Departing Services   17,107,400   7,650,637   44,7%   666,0570   18,87%   72,76%   36,348   20,340   18,146   14,146	Staff Benefits	\$	23,074,448	\$	10,785,552	46.7%	\$	21,492,788	\$	9,939,093	46.2%		846,459	8.5%
Tayle	Professional Services		2,783,700		1,348,877	48.5%		2,848,500		1,146,942	40.3%		201,936	17.6%
Dillies	Operating Services		17,107,400		7,650,637	44.7%		16,666,550		8,116,645	48.7%		(466,007)	-5.7%
Triple   T	Travel		586,400		227,224	38.7%		683,700		188,877	27.6%		38,348	20.3%
Scholarships   S,100,000   S,555,624   S9.3%   A,795,000   2,242,574   S0.5%   141,050   S.8%   TOTAL   S 119,425,560   S 5.4725,152   48.8%   \$117,379,000   \$5.760,427   44.1%   \$2,264,725   5.7%   \$1.00   \$1.0	Utilities		1,700,000		735,401	43.3%		1,739,500		702,813	40.4%		32,588	4.6%
Furniture & Equipment   875,000   878,252   100.4%   6,015,000   1,080,661   18.0%   2,024,009   1.8.7%   TOTAL   \$119,425,560   \$54,725,152   45.8%   \$117,379,940   \$51,760,427   44.1%   \$2,964,725   5.7%   \$70	Tuition Waivers		4,400,000		2,205,065	50.1%		4,074,000		1,723,730	42.3%		481,335	27.9%
CAMPUS TIORE	Scholarships		5,100,000		2,565,624	50.3%		4,795,000		2,424,574	50.6%		141,050	5.8%
CAMPUS STORE   Bond Principal and Expense   131,250   56,520   50,0%   S	Furniture & Equipment		875,000		878,252	100.4%		6,015,000		1,080,661	18.0%		(202,409)	
	TOTAL	\$	119,425,560	\$	54,725,152	45.8%	\$	117,379,940	\$	51,760,427	44.1%	\$	2,964,725	5.7%
Name	CAMPUS STORE													
Salaries & Wages	Bond Principal and Expense		131,250		65,620	50.0%		-			0.0%		65,620	100.0%
Salaries & Wages	TOTAL	\$	131,250	\$	65,620	50.0%	\$	-	\$	-	0.0%	\$	65,620	100.0%
Professional														
Classified Hourly	9												,	
Total Salaries & Wages         \$ 1,391,000         \$ 638,496         45.9%         \$ 1,320,000         \$ 583,642         44.2%         \$ 54,854         9.4%           Staff Benefits         \$ 592,000         \$ 243,621         41.2%         \$ 500,000         \$ 224,891         45.0%         \$ 18,730         8.3%           Professional Services         85,000         217,277         50.9%         \$ 564,000         236,437         41.9%         40,769         17.2%           Travel         70,000         19,588         28.0%         75,000         16,734         22.3%         2,853         17.1%           Furniture & Equipment         1,780,000         102,054         5.7%         1,700,000         2,561         0.2%         99,493         3885,48%           Items for Resale         50,000         -         0.0%         51,000         4,710         9.2%         (4,710)         -10.0%           TOTAL         \$ 4,513,000         \$ 1,393,685         30.9%         \$ 60,000         \$ 30,500         \$ 5.8%         \$ 299,427         27.4%           OTHER AUXILIARY ENTERPRISES           Salaries & Wages         \$ 70,000         \$ 31,501         45.0%         \$ 60,000         \$ 30,500         \$ 5.8%         \$ 1,001         <		Ş	•	Ş	-		Ş		\$	•		\$		
Staff Benefits         \$ 592,000         \$ 243,621         41.2%         \$ 500,000         \$ 224,891         45.0%         \$ 18,730         8.3%           Professional Services         85,000         112,719         132.6%         90,000         25,282         28.1%         87,437         345,9%           Operating Services         545,000         277,207         50.9%         564,000         236,437         41.9%         40,769         17.2%           Furniture & Equipment         1,780,000         102,054         5.7%         1,700,000         2,561         0.2%         99,493         3885,4%           Items for Resale         50,000         -         0.0%         51,000         4,710         92.%         (4,710)         -100.0%           OTHER AUXILIARY ENTERPRISES         Solaries & Wages         8         70,000         \$ 1,393,685         30.9%         \$ 60,000         \$ 30,500         \$ 299,427         27.4%           Professional         \$ 70,000         \$ 31,501         45.0%         \$ 60,000         \$ 30,500         50.8%         \$ 1,001         3.3%           Adjunct Faculty         200,000         114,876         37.3%         300,000         164,390         54.8%         55,957         56.5%	•	_					_		_			_		
Professional Services   \$5,000   \$11,719   \$13,26%   \$9,000   \$25,282   \$28,1%   \$87,437   \$345,9%   \$0,000   \$25,000   \$26,437   \$41,9%   \$40,769   \$17,28%   \$17,19%   \$17,2	Total Salaries & Wages	Ş	1,391,000	Ş	638,496	45.9%	Ş	1,320,000	Ş	583,642	44.2%	\$	54,854	9.4%
Operating Services         545,000         277,207         50.9%         564,000         236,437         41.9%         40,769         17.2%           Travel         70,000         19,588         28.0%         75,000         16,734         22.3%         2,833         17.1%           Furniture & Equipment         1,780,000         10,054         5.5%         1,700,000         2,561         0.2%         99,493         3885,41           Items for Resale         50,000         -         0.0%         51,000         4,710         9.2%         (4,710)         -100.0%           TOTAL         \$4,513,000         \$1,393,685         30.9%         \$4,300,000         \$1,094,257         25.4%         \$299,427         27.4%           OTHER AUXILIARY ENTERPRISES           Salaries & Wages         \$70,000         \$31,501         45.0%         \$60,000         \$30,500         \$5.8%         \$1,001         3.3%           Adjunct Faculty         200,000         154,937         77.5%         175,000         \$9,800         \$6.6%         \$5,597         \$6.5%           Classified Hourly         300,000         111,876         37.3%         300,000         164,390         \$4.6         \$5,597         \$6.5%		\$		\$	-		\$	•	\$	•		\$	-	
Travel         70,000         19,588         28.0%         75,000         16,734         22.3%         2,853         17.1%           Furniture & Equipment         1,780,000         102,054         5.7%         1,700,000         2,561         0.2%         99,493         3885.4%           TOTAL         \$ 4,513,000         \$ 1,393,685         30.9%         \$ 4,300,000         \$ 1,094,257         25.4%         \$ 299,427         27.4%           OTHER AUXILIARY ENTERPRISES           Salaries & Wages         \$ 70,000         \$ 31,501         45.0%         \$ 60,000         \$ 30,500         50.8%         \$ 1,001         3.3%           Adjunct Faculty         200,000         \$ 154,937         77.5%         175,000         98,980         56.6%         55,957         56.5%           Classified Hourly         300,000         \$ 111,876         37.3%         300,000         \$ 44.639         \$ 4.44         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         \$ 500,000         408,420         81.7%         340,000         \$ 39,477         54.9%         \$ 4,444         1.5%			•		-			•		· · · · · · · · · · · · · · · · · · ·			•	
Furniture & Equipment   1,780,000   102,054   5.7%   1,700,000   2,561   0.2%   99,493   3885.4%   1	-		· ·		-					•			•	
TOTAL   S					-			•		•				
TOTAL         \$ 4,513,000         \$ 1,393,685         30.9%         \$ 4,300,000         \$ 1,094,257         25.4%         \$ 299,427         27.4%           OTHER AUXILIARY ENTERPRISES           Salaries & Wages         Professional         \$ 70,000         \$ 31,501         45.0%         \$ 60,000         \$ 30,500         50.8%         \$ 1,001         3.3%           Adjunct Faculty         200,000         154,937         77.5%         175,000         98,980         56.6%         55,957         56.5%           Classified Hourly         300,000         111,876         37.3%         300,000         164,390         54.8%         (52,514)         -31.9%           Total Salaries & Wages         \$ 570,000         \$ 298,315         52.3%         \$ 535,000         \$ 293,870         54.9%         \$ 4,444         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         \$ 500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         \$ 500,000         40,279         40.3%         \$ 50,000         7,00	• •				102,054									
OTHER AUXILIARY ENTERPRISES           Salaries & Wages         Professional         \$ 70,000         \$ 31,501         45.0%         \$ 60,000         \$ 30,500         50.8%         \$ 1,001         3.3%           Adjunct Faculty         200,000         154,937         77.5%         175,000         98,980         56.6%         55,957         56.5%           Classified Hourly         300,000         111,876         37.3%         300,000         164,390         54.8%         (52,514)         -31.9%           Total Salaries & Wages         \$ 570,000         298,315         52.3%         \$ 535,000         \$ 293,870         54.9%         \$ 4,444         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         \$ 500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         188,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%		ć		_	1 202 605		_	•	-			_		
Salaries & Wages         Professional         \$ 70,000         \$ 31,501         45.0%         \$ 60,000         \$ 30,500         50.8%         \$ 1,001         3.3%           Adjunct Faculty         200,000         154,937         77.5%         175,000         98,980         56.6%         55,957         56.5%           Classified Hourly         300,000         111,876         37.3%         300,000         164,390         54.8%         (52,514)         -31.9%           Total Salaries & Wages         \$ 570,000         \$ 298,315         52.3%         \$ 535,000         \$ 293,870         54.9%         \$ 4,444         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%	TOTAL	\$	4,513,000	\$	1,393,685	30.9%	\$	4,300,000	\$	1,094,257	25.4%	\$	299,427	27.4%
Professional         \$ 70,000         \$ 31,501         45.0%         \$ 60,000         \$ 30,500         50.8%         \$ 1,001         3.3%           Adjunct Faculty         200,000         154,937         77.5%         175,000         98,980         56.6%         55,957         56.5%           Classified Hourly         300,000         111,876         37.3%         300,000         164,390         54.8%         (52,514)         -31.9%           Total Salaries & Wages         \$ 570,000         \$ 298,315         52.3%         \$ 535,000         \$ 293,870         54.9%         \$ 4,444         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%           Utilities         650														
Adjunct Faculty         200,000         154,937         77.5%         175,000         98,980         56.6%         55,957         56.5%           Classified Hourly         300,000         111,876         37.3%         300,000         164,390         54.8%         (52,514)         -31.9%           Total Salaries & Wages         \$ 570,000         \$ 298,315         52.3%         \$ 535,000         \$ 293,870         54.9%         \$ 4,444         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         299,431         46.1%         650,000         7,003         14.0%         22,610         322.9%           Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Bond Principal and Expense	<u> </u>		70.000		24 504	45.00/		60.000		20.500	50.00/		4 004	2 20/
Classified Hourly         300,000         111,876         37.3%         300,000         164,390         54.8%         (52,514)         -31.9%           Total Salaries & Wages         \$ 570,000         \$ 298,315         52.3%         \$ 535,000         \$ 293,870         54.9%         \$ 4,444         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%           Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Scholarship & Refunds         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment <td></td> <td>\$</td> <td></td> <td>\$</td> <td></td> <td></td> <td>\$</td> <td></td> <td>\$</td> <td></td> <td></td> <td>\$</td> <td></td> <td></td>		\$		\$			\$		\$			\$		
Staff Benefits         \$ 570,000         \$ 298,315         \$ 523,000         \$ 293,870         \$ 4,444         1.5%           Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%           Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Scholarship & Refunds         10,000         5,735         57.4%         4,000         2,484         62.1%         3,251         130.9%           Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682														
Staff Benefits         \$ 100,000         \$ 40,279         40.3%         \$ 90,000         \$ 41,654         46.3%         \$ (1,374)         -3.3%           Professional Services         500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%           Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Scholarship & Refunds         10,000         5,735         57.4%         4,000         2,484         62.1%         3,251         130.9%           Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,		_		<u>,</u>			<u>,</u>					<u>,</u>		
Professional Services         500,000         408,420         81.7%         340,000         154,664         45.5%         253,757         164.1%           Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%           Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Scholarship & Refunds         10,000         5,735         57.4%         4,000         2,484         62.1%         3,251         130.9%           Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,000         -         0.0%         1,000         -         0.0%         -         0.0%           TOTAL         \$8,310,750         \$2,677,995	Total Salaries & Wages	Ş	570,000	<b>&gt;</b>	298,315	52.3%	<b>&gt;</b>	535,000	\$	293,870	54.9%	<b>&gt;</b>	4,444	1.5%
Operating Services         2,500,000         1,024,050         41.0%         1,550,000         839,747         54.2%         184,303         21.9%           Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%           Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Scholarship & Refunds         10,000         5,735         57.4%         4,000         2,484         62.1%         3,251         130.9%           Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,000         -         0.0%         1,000         -         0.0%         -         0.0%           TOTAL         \$ 8,310,750         \$ 2,677,995         32.2%         \$ 4,700,000         \$ 2,216,614         47.2%         \$ 461,381         20.8%           CAPITAL         2         2,075,000	Staff Benefits	\$	100,000	\$	40,279	40.3%	\$	90,000	\$	41,654	46.3%	\$	(1,374)	-3.3%
Travel         100,000         29,613         29.6%         50,000         7,003         14.0%         22,610         322.9%           Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Scholarship & Refunds         10,000         5,735         57.4%         4,000         2,484         62.1%         3,251         130.9%           Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,000         -         0.0%         1,000         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -         0.0%         -	Professional Services		500,000		408,420	81.7%		340,000		154,664	45.5%		253,757	164.1%
Utilities         650,000         299,431         46.1%         650,000         291,478         44.8%         7,953         2.7%           Scholarship & Refunds         10,000         5,735         57.4%         4,000         2,484         62.1%         3,251         130.9%           Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,000         -         0.0%         1,000         -         0.0%         -         0.0%           TOTAL         \$ 8,310,750         \$ 2,677,995         32.2%         \$ 4,700,000         \$ 2,216,614         47.2%         \$ 461,381         20.8%           CAPITAL           Construction - State (295)         \$ 2,075,000         \$ 750,063         36.1%         \$ 1,325,000         \$ 211,151         15.9%         \$ 538,912         255.2%           Construction - Non State (483)         13,000,000         6,151,677         47.3%         10,000,000         153,936         1.5%         5,997,742         <	Operating Services		2,500,000		1,024,050	41.0%		1,550,000		839,747	54.2%		184,303	21.9%
Scholarship & Refunds         10,000         5,735         57.4%         4,000         2,484         62.1%         3,251         130.9%           Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,000         -         0.0%         1,000         -         0.0%         -         0.0%           TOTAL         \$ 8,310,750         \$ 2,677,995         32.2%         \$ 4,700,000         \$ 2,216,614         47.2%         \$ 461,381         20.8%           CAPITAL         Construction - State (295)         \$ 2,075,000         \$ 750,063         36.1%         \$ 1,325,000         \$ 211,151         15.9%         \$ 538,912         255.2%           Construction - Non State (483)         13,000,000         6,151,677         47.3%         10,000,000         153,936         1.5%         5,997,742         3896.3%	Travel		100,000		29,613			50,000			14.0%		22,610	322.9%
Bond Principal and Expense         1,115,000         478,471         42.9%         1,450,000         568,482         39.2%         (90,011)         -15.8%           Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,000         -         0.0%         1,000         -         0.0%         -         0.0%           TOTAL         \$ 8,310,750         \$ 2,677,995         32.2%         \$ 4,700,000         \$ 2,216,614         47.2%         \$ 461,381         20.8%           CAPITAL Construction - State (295)         \$ 2,075,000         \$ 750,063         36.1%         \$ 1,325,000         \$ 211,151         15.9%         \$ 538,912         255.2%           Construction - Non State (483)         13,000,000         6,151,677         47.3%         10,000,000         153,936         1.5%         5,997,742         3896.3%			650,000		299,431					· · · · · · · · · · · · · · · · · · ·	44.8%		7,953	
Furniture & Equipment         2,764,750         93,682         3.4%         30,000         17,233         57.4%         76,448         443.6%           Items for Resale         1,000         -         0.0%         1,000         -         0.0%         -         0.0%           TOTAL         \$ 8,310,750         \$ 2,677,995         32.2%         \$ 4,700,000         \$ 2,216,614         47.2%         \$ 461,381         20.8%           CAPITAL         Construction - State (295)         \$ 2,075,000         \$ 750,063         36.1%         \$ 1,325,000         \$ 211,151         15.9%         \$ 538,912         255.2%           Construction - Non State (483)         13,000,000         6,151,677         47.3%         10,000,000         153,936         1.5%         5,997,742         3896.3%	•									2,484				
Items for Resale         1,000         -         0.0%         1,000         -         0.0%         0.0%         -         0.0%         0.0%         0.0%         0.0%         0.0%         0.0%         0.0% <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td> <td></td> <td></td> <td></td>	-									· · · · · · · · · · · · · · · · · · ·				
TOTAL         \$ 8,310,750         \$ 2,677,995         32.2%         \$ 4,700,000         \$ 2,216,614         47.2%         \$ 461,381         20.8%           CAPITAL Construction - State (295)         \$ 2,075,000         \$ 750,063         36.1%         \$ 1,325,000         \$ 211,151         15.9%         \$ 538,912         255.2%           Construction - Non State (483)         13,000,000         6,151,677         47.3%         10,000,000         153,936         1.5%         5,997,742         3896.3%	• •				93,682					17,233			76,448	
CAPITAL         Construction - State (295)         \$ 2,075,000         \$ 750,063         36.1%         \$ 1,325,000         \$ 211,151         15.9%         \$ 538,912         255.2%           Construction - Non State (483)         13,000,000         6,151,677         47.3%         10,000,000         153,936         1.5%         5,997,742         3896.3%								•		-			<u> </u>	
Construction - State (295)       \$ 2,075,000       \$ 750,063       36.1%       \$ 1,325,000       \$ 211,151       15.9%       \$ 538,912       255.2%         Construction - Non State (483)       13,000,000       6,151,677       47.3%       10,000,000       153,936       1.5%       5,997,742       3896.3%	TOTAL	\$	8,310,750	\$	2,677,995	32.2%	\$	4,700,000	\$	2,216,614	47.2%	\$	461,381	20.8%
Construction - Non State (483)         13,000,000         6,151,677         47.3%         10,000,000         153,936         1.5%         5,997,742         3896.3%														
		\$		\$			\$		\$			\$		
TOTAL \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\							_				_			
	TOTAL	\$	15,075,000	\$	6,901,740	45.8%	\$	11,325,000	\$	365,087	3.2%	\$	6,536,654	1790.4%